

The following checklist does not attempt to examine all 'critical' areas for every organisation. Clearly this cannot be done as each organisation has its own unique critical areas.

There is also further material at:

## https://asic.gov.au/regulatory-resources/financial-reporting-and-audit/directors-and-financial-reporting

Within each area there are several questions. The directors should consider each question, where relevant. It is expected the answers will be obtained from management (normally the CEO and/or the CFO). If an answer is not considered satisfactory, the topic should be pursued.

### **OVERVIEW**

Do the financial statements make sense and provide a true and fair view of the financial performance, position, and cash flows of the organisation?

What are the major areas involving a higher degree of subjectivity, discretion and/or judgement? Have these areas been subject to additional scrutiny and disclosed properly?

## ACCOUNTING STANDARD FRAMEWORK, REGULATIONS AND CONTROLS

#### Accounting standards

Accounting standards have the force of the law and must be followed when preparing financial statements.

What are the key accounting standards and accounting policy choices that affect the organisation? How does management ensure compliance with these standards?

Have there been any major amendments to existing accounting standards, or issues of new accounting standards, in the last year that affect the financial statements? If so, how?

Could the organisation's treatment of any accounting issues be reasonably challenged?

Where the organisation prepares special purpose financial reports, what justification exists to ascertain that all users of the financial reports can command financial reports justified to their specific needs?

## Compliance with government regulations

Directors take final responsibility for the organisation's adherence to the law and government regulations.

What are the major government regulations affecting the organisation's operations?

#### Compliance with government regulations

Directors take final responsibility for the organisation's adherence to the law and government regulations.

How does management ensure compliance with these regulations?

Have there been any investigations/audits undertaken for compliance with government regulations during the year? If so, what was the outcome?

Has any legal action been taken, or been threatened to be taken, for non-compliance with government regulations and environmental or safety regulations?

### Compliance with the organisation's policies and procedures:

A comprehensive manual of policies and procedures helps to ensure that good practices are applied in all areas of operation.

Is there a detailed accounting procedures manual? If so, how often is it updated?

How recently have the internal or external auditors reviewed the manual? Was it satisfactory?

How does management ensure compliance by all operations with the organisation's established accounting policies and procedures?

How does management ensure there have been no major breakdowns in internal controls that may have a material effect on the financial statements either now or in the future?

### Additional listed organisation considerations

Directors take final responsibility for the organisation's adherence to the law and government regulations.

Do disclosure and reporting procedures comply with the Australian Securities Exchange (ASX) listing rules?

Has senior management (CEO and CFO) provided written assurance in some detail that proper accounts and records have been maintained and comply with accounting standards, interpretations, listing requirements and board policies?

Have all topics/issues/events that have been the subject of continuous disclosure notices during the year been properly reflected in the financial statements? Conversely, with the benefit of hindsight, have all material issues/topics/events reflected in the financial statements been properly announced through continuous disclosure notices?

## **ASSETS**

The major concern in this area is whether assets are recorded in the financial statements at an appropriate amount and do not exceed their recoverable amount.

### Investments

How has the fair value of investments been assessed? Is the valuation based on quoted prices in an active market? Are any investments carried at cost? If yes, why?

# Property, plant and equipment, intangible assets and other non-current assets

Have all non-current assets been independently assessed and, if yes, are you satisfied with the valuation? For those non-current assets not independently assessed, how has management determined that the book value of those assets is not more than the recoverable amount?

Are there any additions to intangible assets during the year? Are these additions consistent with the directors' understanding of business activities?

Have impairment tests been carried out on all intangible assets and other non-current assets (such as loans and receivables), including goodwill?

#### Inventories

What steps have been taken to ensure that inventories are recorded at the lower cost and net realisable value?

What physical checks have been made to confirm inventories?

#### Receivables and loans

What steps have been taken to ensure that book values of trade receivables and loans receivable are recoverable in full?

### **LIABILITIES**

The major concern in this area is whether all liabilities of the organisation are included in the financial statements.

#### Liabilities

How has it been determined that all liabilities have been included in the financial statements?

What are the major risks facing the organisation and, where warranted, have these risks been provided for?

How has it been determined that the level of provisions, including provisions against current, pending or threatened legal action against the organisation, are adequate?

How does management determine there has been no breach of any terms and conditions imposed by borrowing arrangements?

Have all material contracts, obligations and contingent liabilities been assessed to determine their appropriate disclosure in the financial statements?

Are there any disputes with major customers and suppliers or with any regulatory authority such as the ATO, Australian Competition and Consumer Commission (ACCC or ASIC) that could lead to the need for provisions?

## **OTHER**

### Related party transactions

Directors must be especially careful in discharging their duty of care in transactions between themselves and the organisation.

How has it been ensured that all transactions with directors and director-related entities have been disclosed, irrespective of amount?

# Foreign exchange exposure

Foreign exchange exposures have the potential to cause loss. Directors need to be especially watchful of management in this complex area.

What is the policy for hedging foreign exchange risks? Who sets the policy? How often is it reviewed?

Are speculative foreign exchange transactions prohibited? If so, how does management ensure there are no speculative transactions?

How does management monitor and control the organisation's foreign exchange risk? For example, use of limits and authorised counterparties.

Are there any unrealised losses at year-end not recorded in the accounts?

#### Dividend policy

Dividends should only be paid where assets and cash are sufficient.

Does the organisation have sufficient cash to pay the dividend, having regard to future cash commitments?

#### Going concern

Before signing financial statements, directors must be satisfied that the organisation can meet its debts as and when they fall due.

Has a detailed cash flow forecast for a period of at least 12 months from the date of signing been prepared and reviewed by senior management and the board?

What are the major assumptions underlying the cash flow forecast? Are all loan repayments and capital commitments included?

Are the borrowing facilities predicted to be used in cash flow forecasts committed or uncommitted?

What other issues are relevant in determining the organisation can pay its debts as and when they fall due, particularly during the next 12 months? Consider if the entity has any plans or intentions that may affect the carrying value of asset and liability classifications.

#### **External auditors**

External auditors, being independent from management, provide directors with an independent view of the organisation's operations and internal control environment in addition to the auditor's opinion on the statutory financial statements.

Have the external auditors raised any major issues about their audit? If so, what action is necessary by the board?

Has the board been provided an opportunity to meet with the external auditors without senior management present?

#### Internal auditors

Internal auditors review the effectiveness of the internal control environment used to protect the assets of the organisation and the integrity of the financial reporting system. They also review the efficiency of internal processes and procedures and can provide directors with an insight into the operations they might not be able to achieve otherwise.

Have directors reviewed the program for the internal audit department?

Have accounting or procedures manuals been reviewed, and compliances checked?

How has it been ensured that all transactions with directors and director-related entities have been disclosed, irrespective of amount?

#### General

This section deals with other areas of enquiry a prudent person would make before signing financial statements to ensure the substance (over form) of the financial statements prevails.

Has there been a proper determination of business activity segments, so appropriate disclosures can be made?

Have all business areas been assessed after balance date to determine whether any adjustments are required to the financial reporting numbers or whether there are any disclosures that should have been made in the notes?

Are there any matters included in the financial statements that could be viewed as misleading?

Are there any material matters that remain unresolved, or where a significant uncertainty exists? If so, has there been adequate disclosure of these items in the financial statements?

Are any of the directors aware of anything from their personal knowledge or warnings from outside sources that should be considered before signing?

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## For more information:

T: 1300 739 119

E: policy@aicd.com.au









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