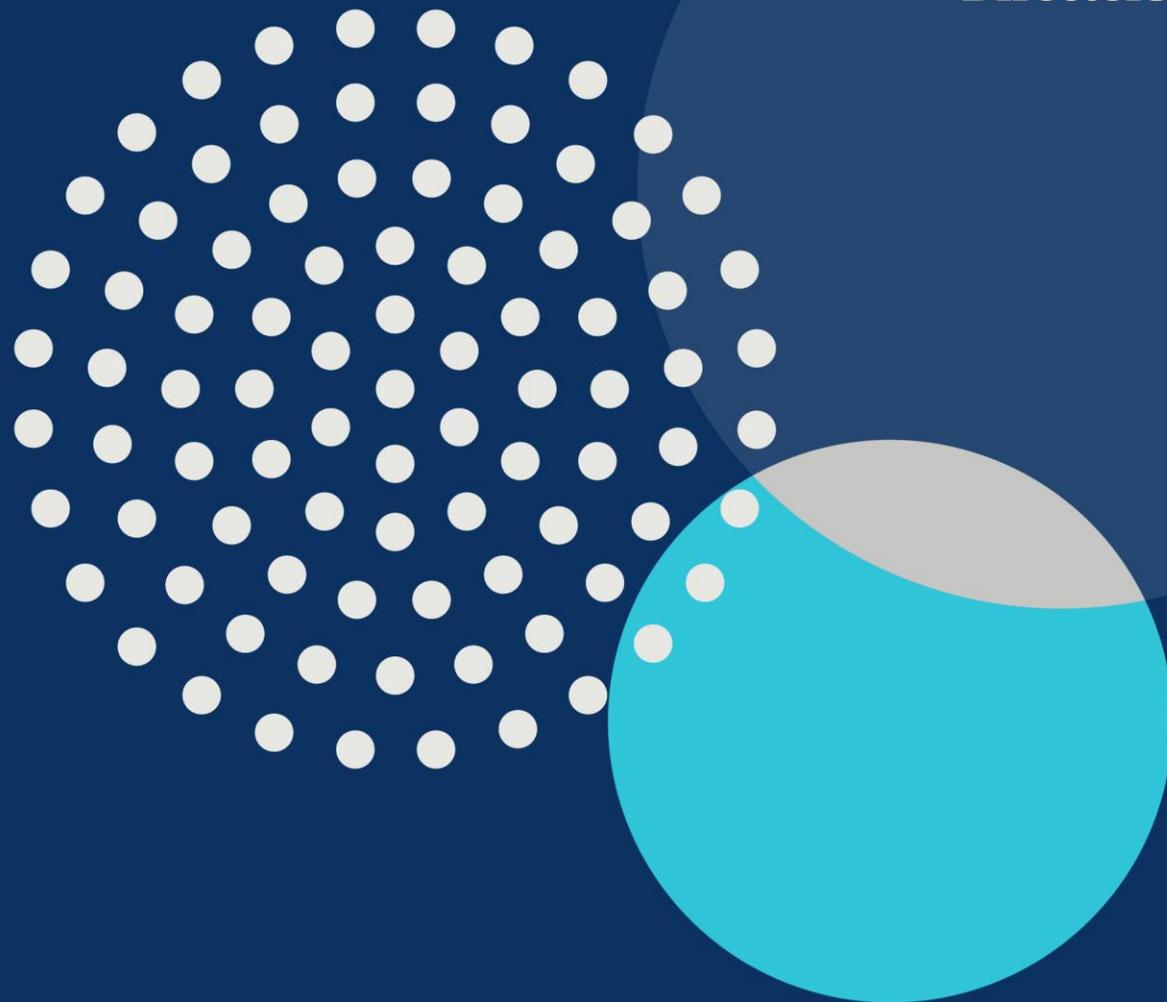


Climate Governance Study

Risk and Opportunity Insights
from Australian Directors

Data Pack



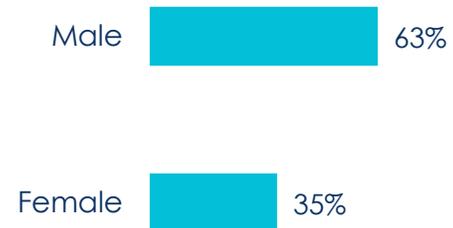


Methodology

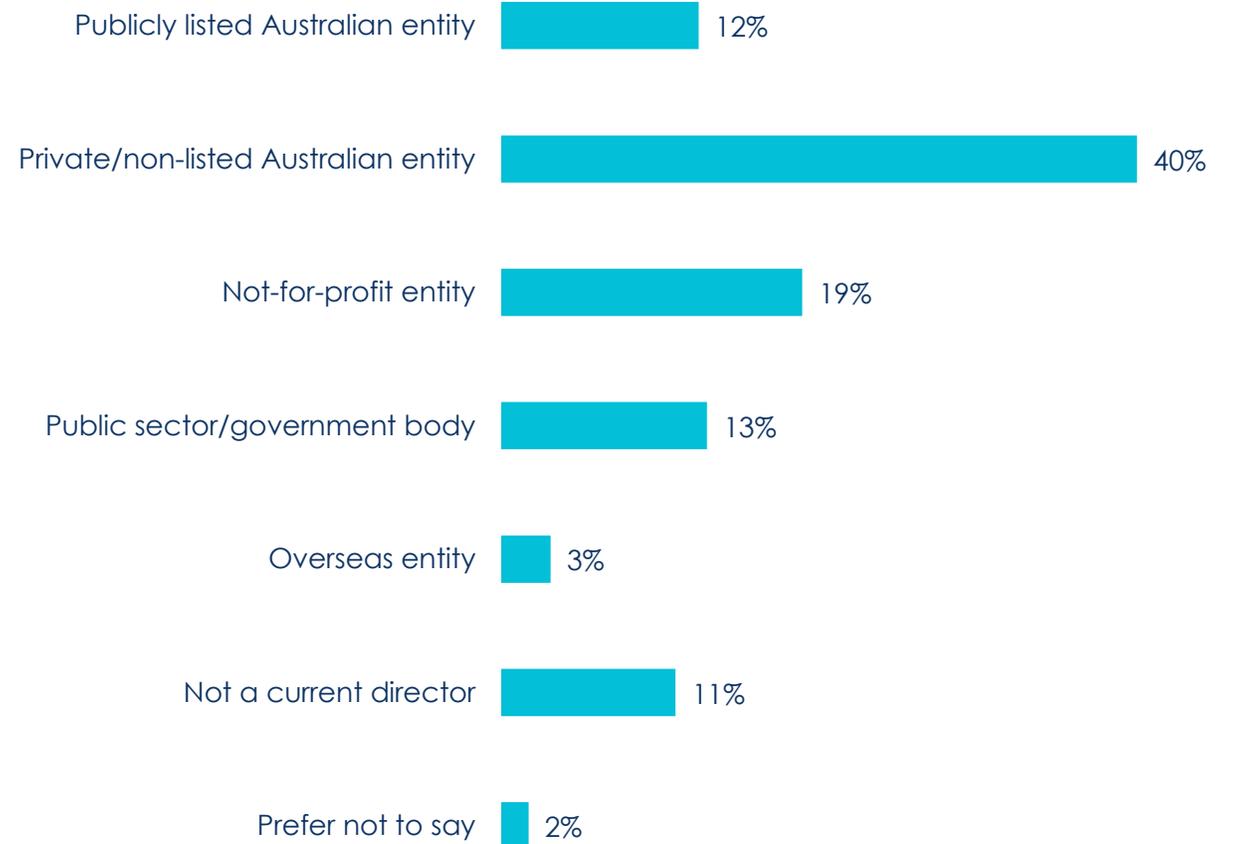
- Online survey conducted of 2,074 AICD members from 10–24 May 2021. Participation in the survey was based on self-selected volunteers (i.e. those who responded to the email).
- Results have been weighted to reflect the AICD’s approximately 46,000 members by age, gender, and sector type. Survey results are therefore representative only of AICD membership and not the director community at large, noting that broad director population data does not exist.
- The overall maximum margin of error is +/- 2.1% at a 95% confidence interval, with higher margin of errors with smaller sub-samples.
- Responses to individual questions average around the n=1,700 mark, with a margin of error at +/-2.3%.

Survey Demographics

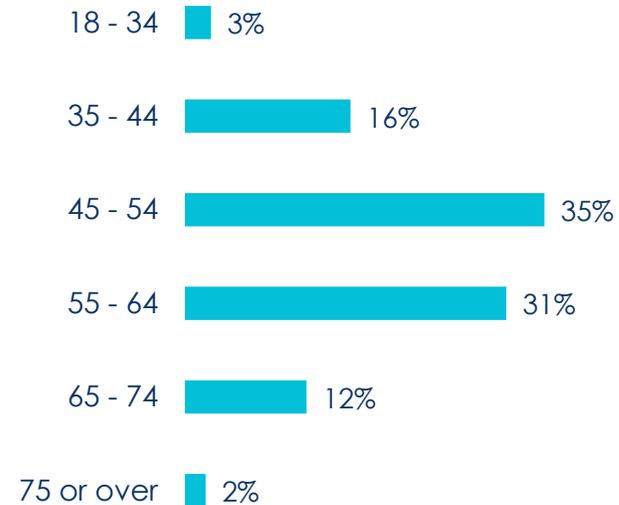
Gender



Sector

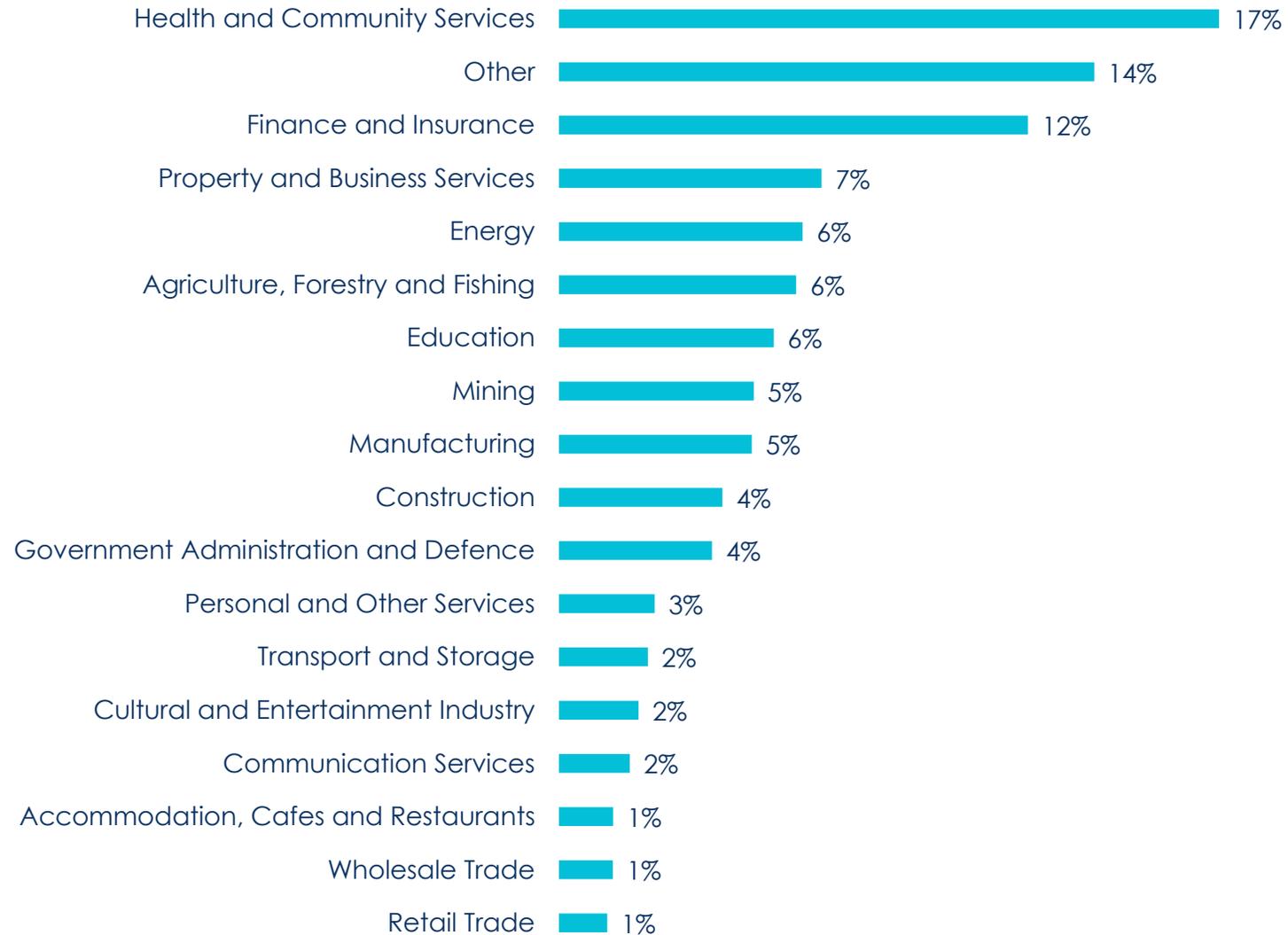


Age

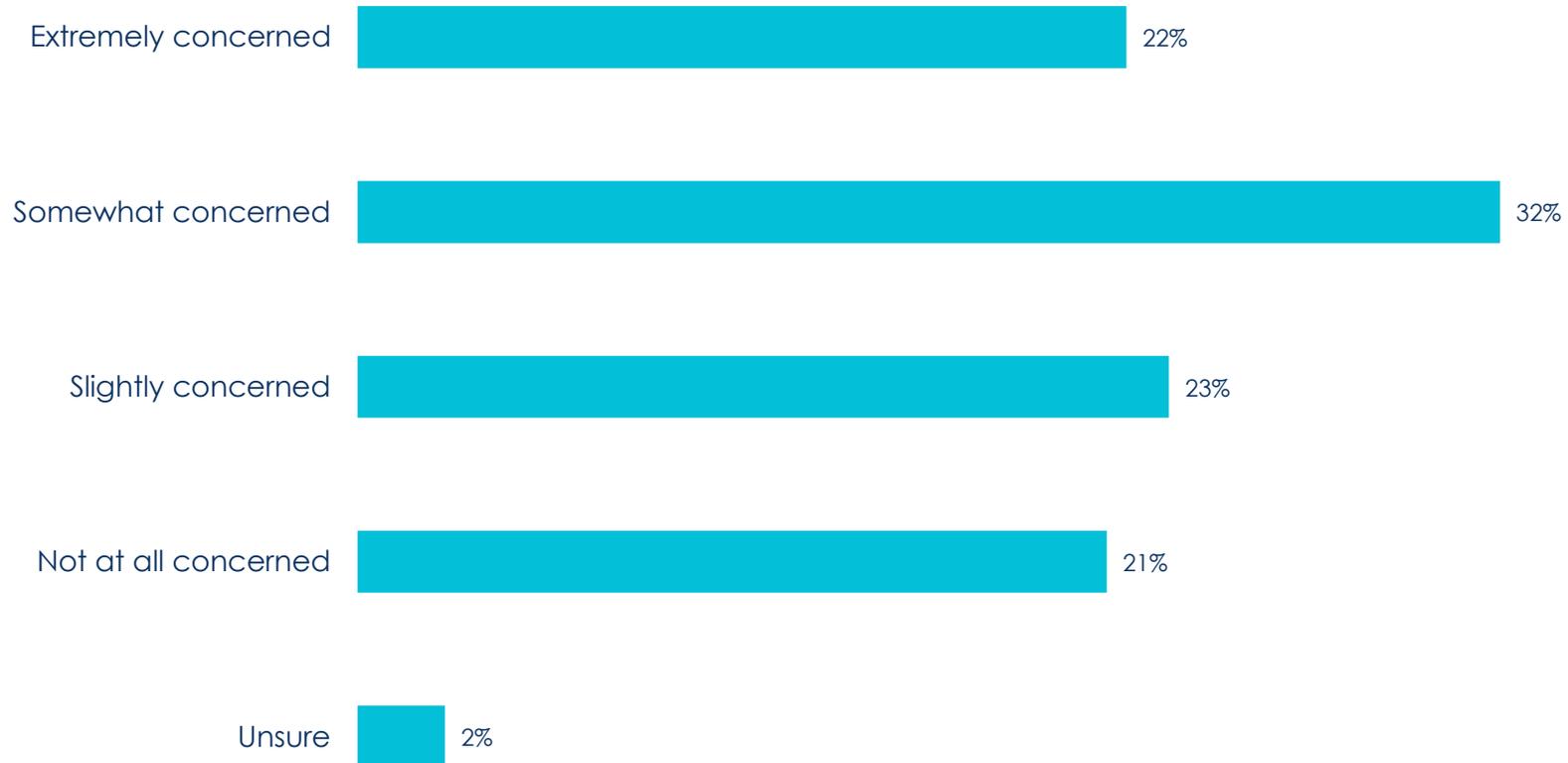


*Results have been weighted to reflect the AICD's approximately 46,000 members by age, gender, and sector type.

Industries

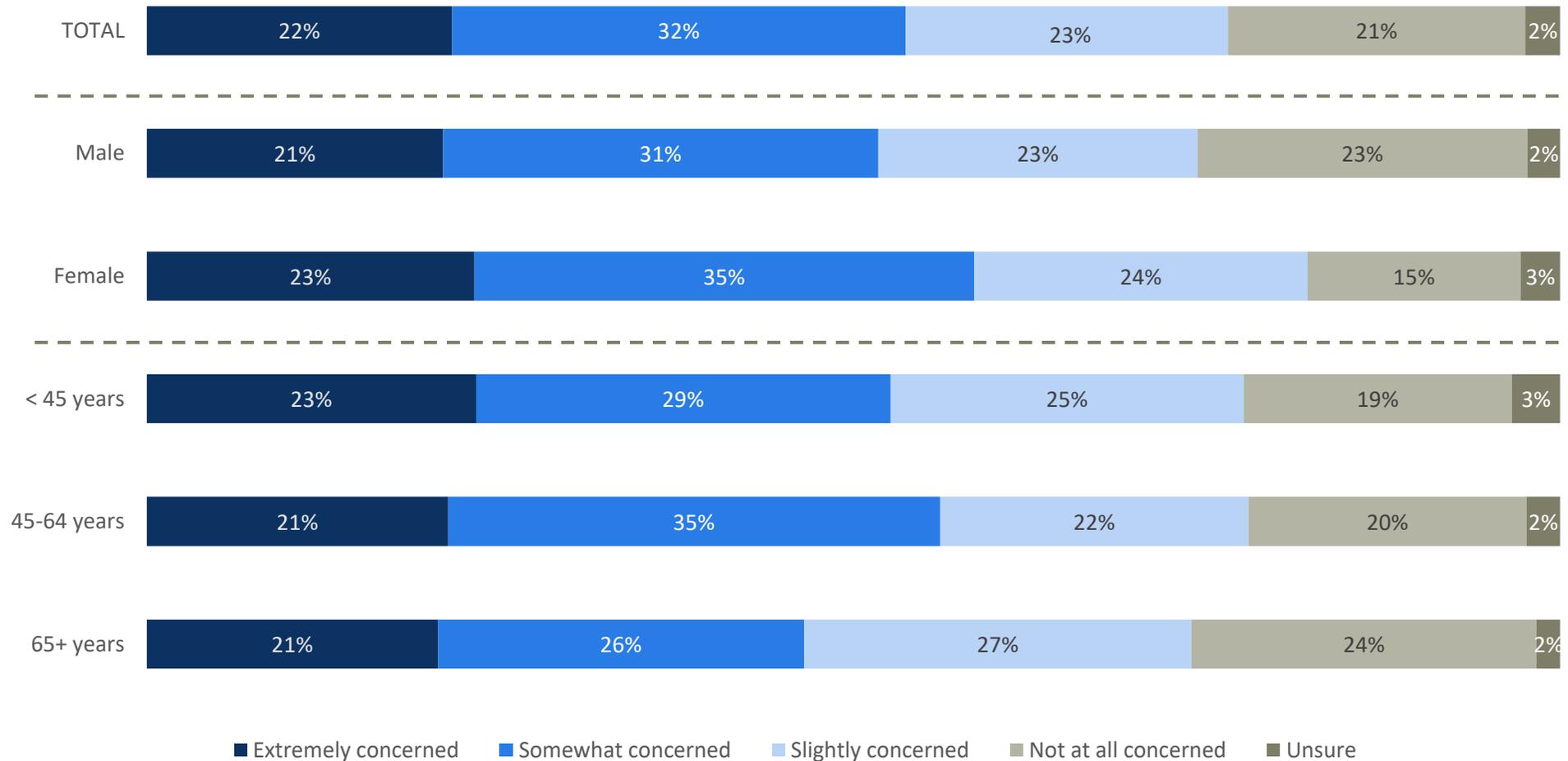


Concern for Climate Change Risk



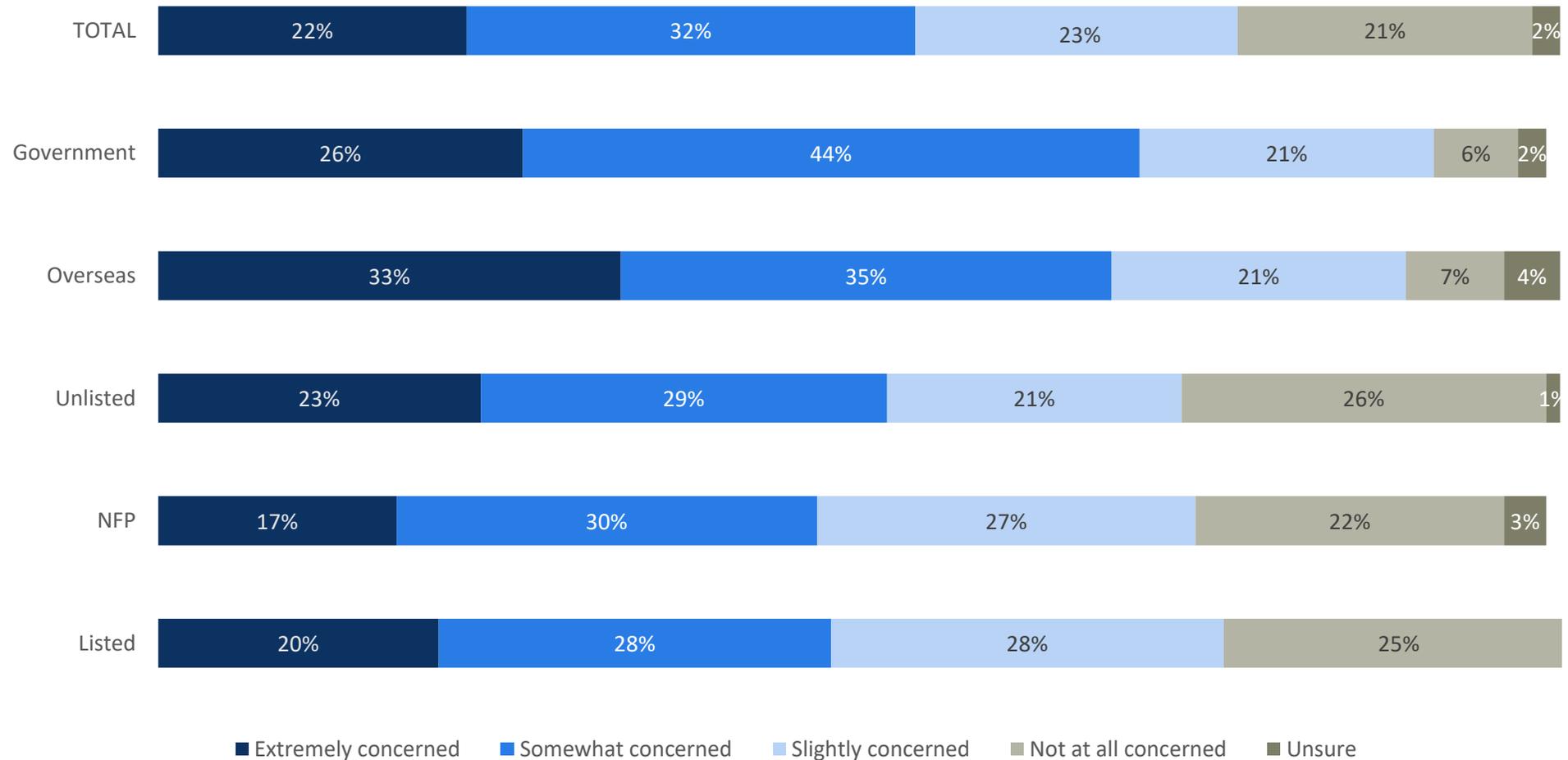
Q6. How concerned is your board about climate change risk to your organisation? (n=2,011)

Concern for Climate Change Risk (By Age/Gender)



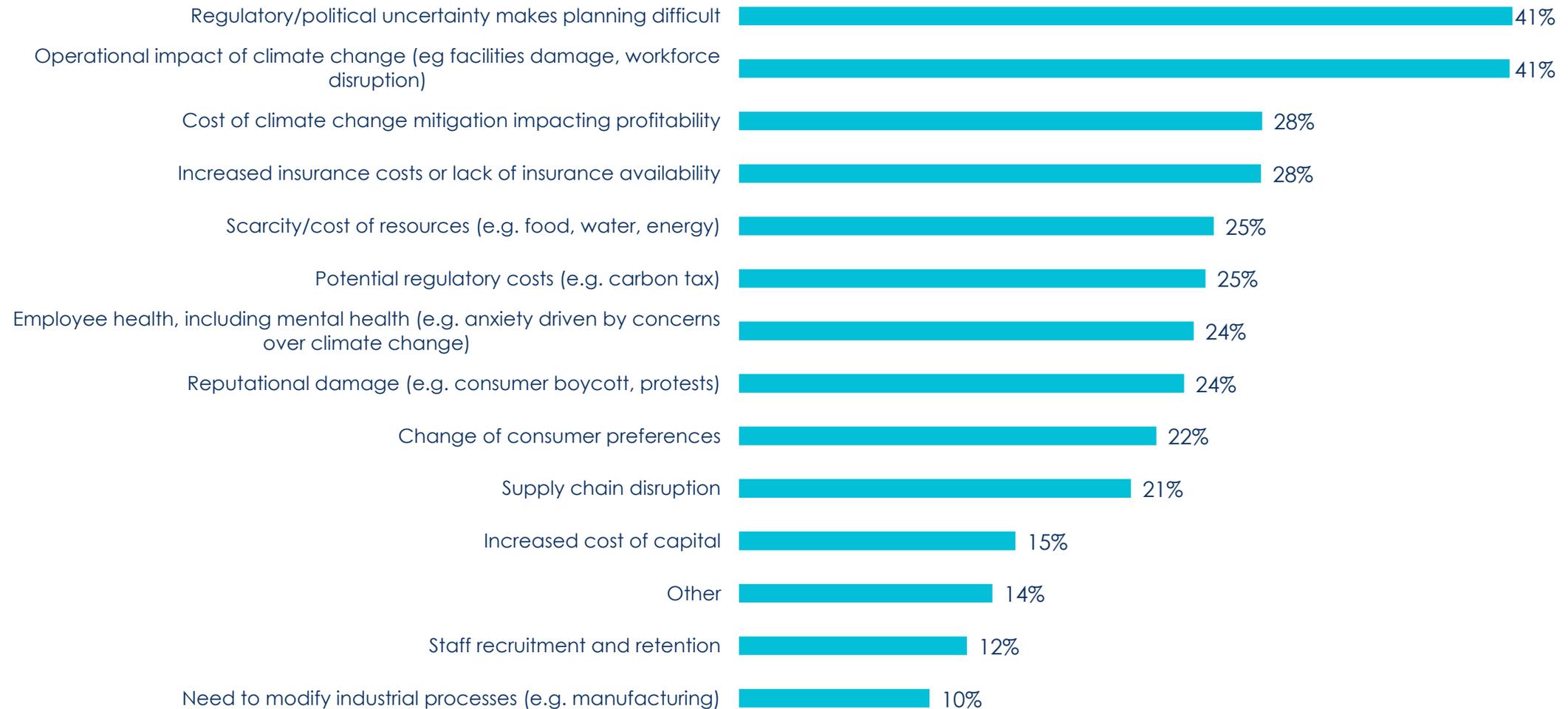
Q6. How concerned is your board about climate change risk to your organisation? (n=2,011)

Concern for Climate Change Risk (By Sector)



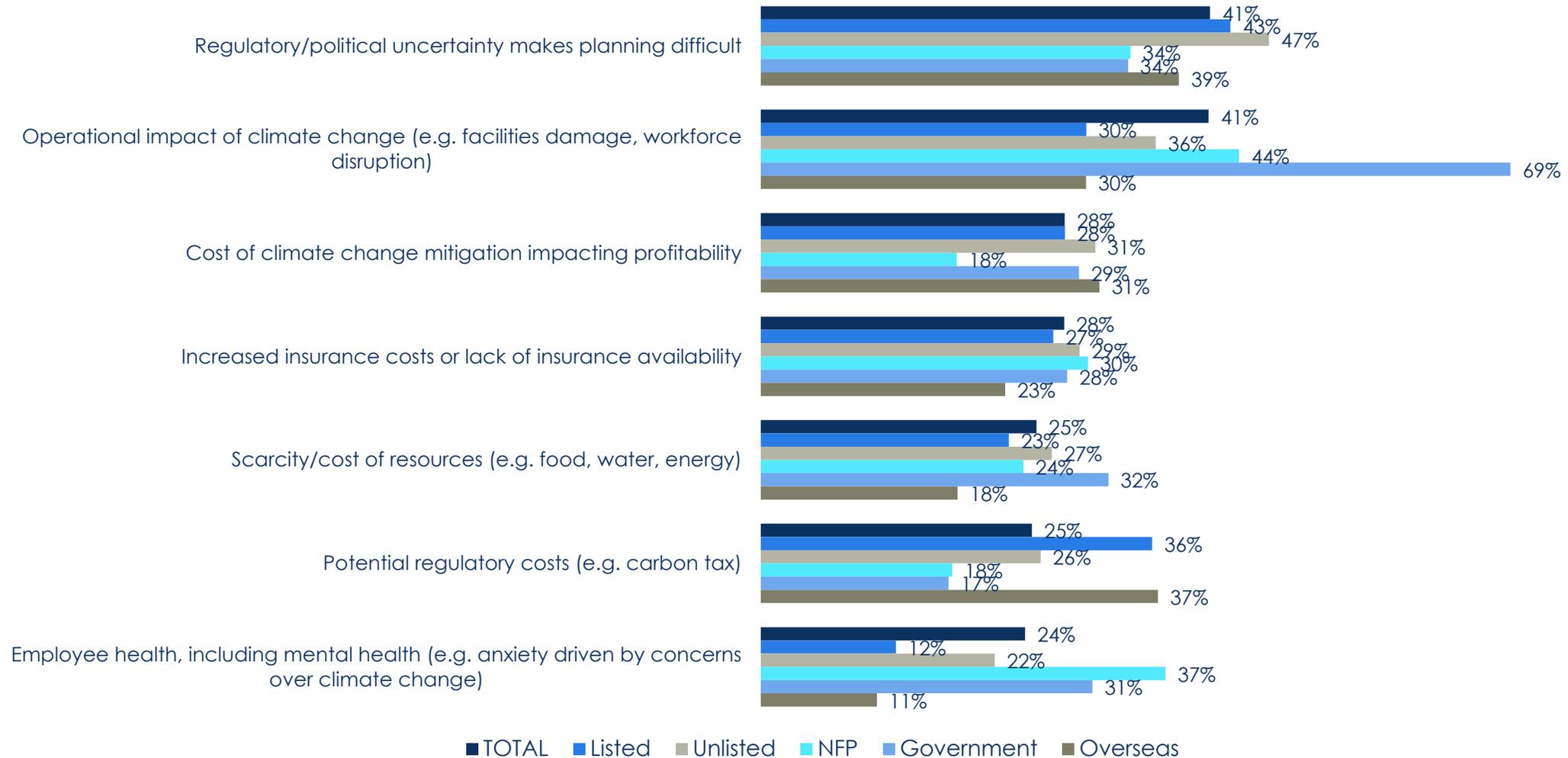
Q6. How concerned is your board about climate change risk to your organisation? (n=2,011)
Sorted by 'Extremely' + 'Somewhat' concerned

Type of Climate Change Risk



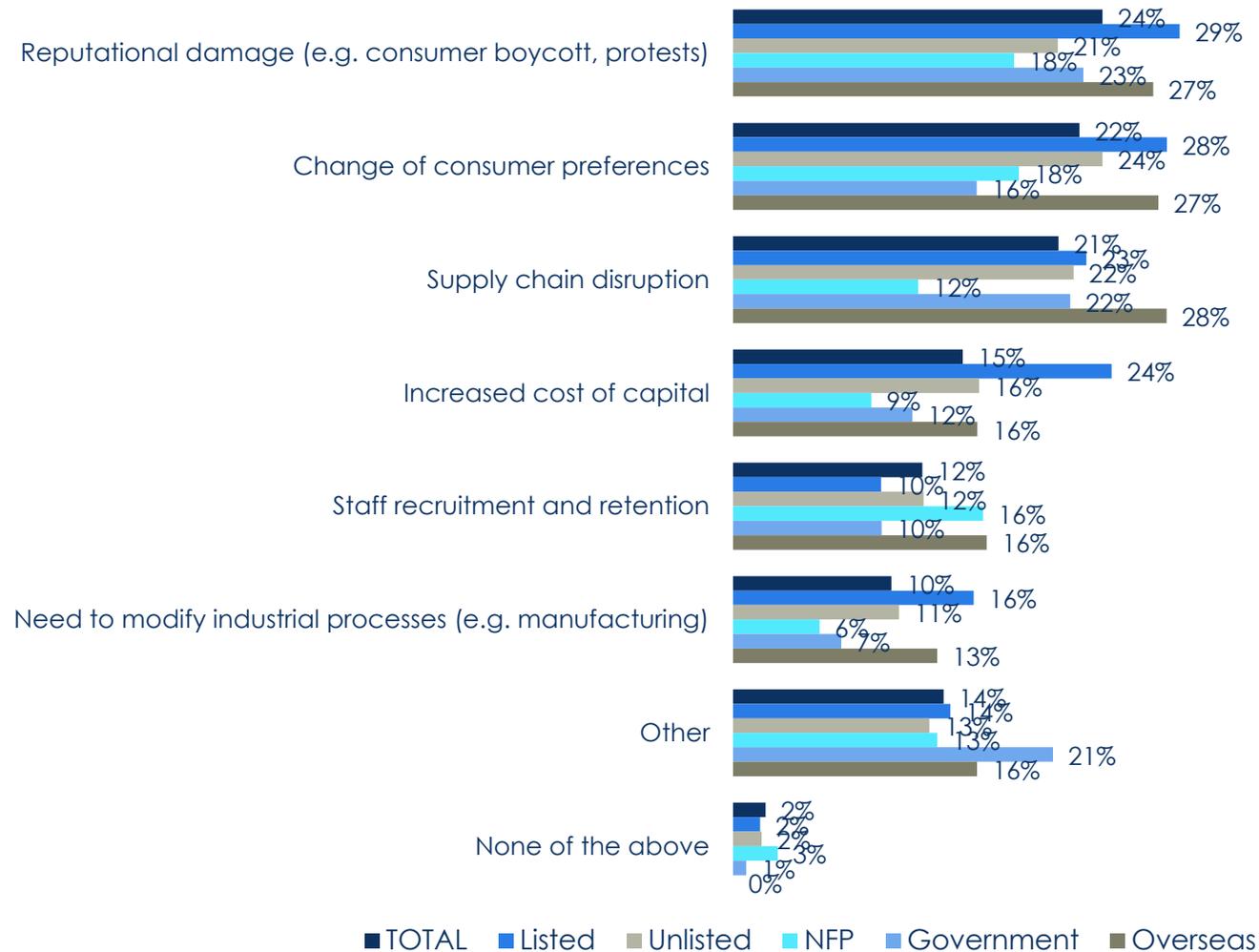
Q7. What are the biggest environmental sustainability/climate change risks that you are concerned about for your organisation? (select up to 4) (n=1,481)

Type of Climate Change Risk (By Sector) - 1/2



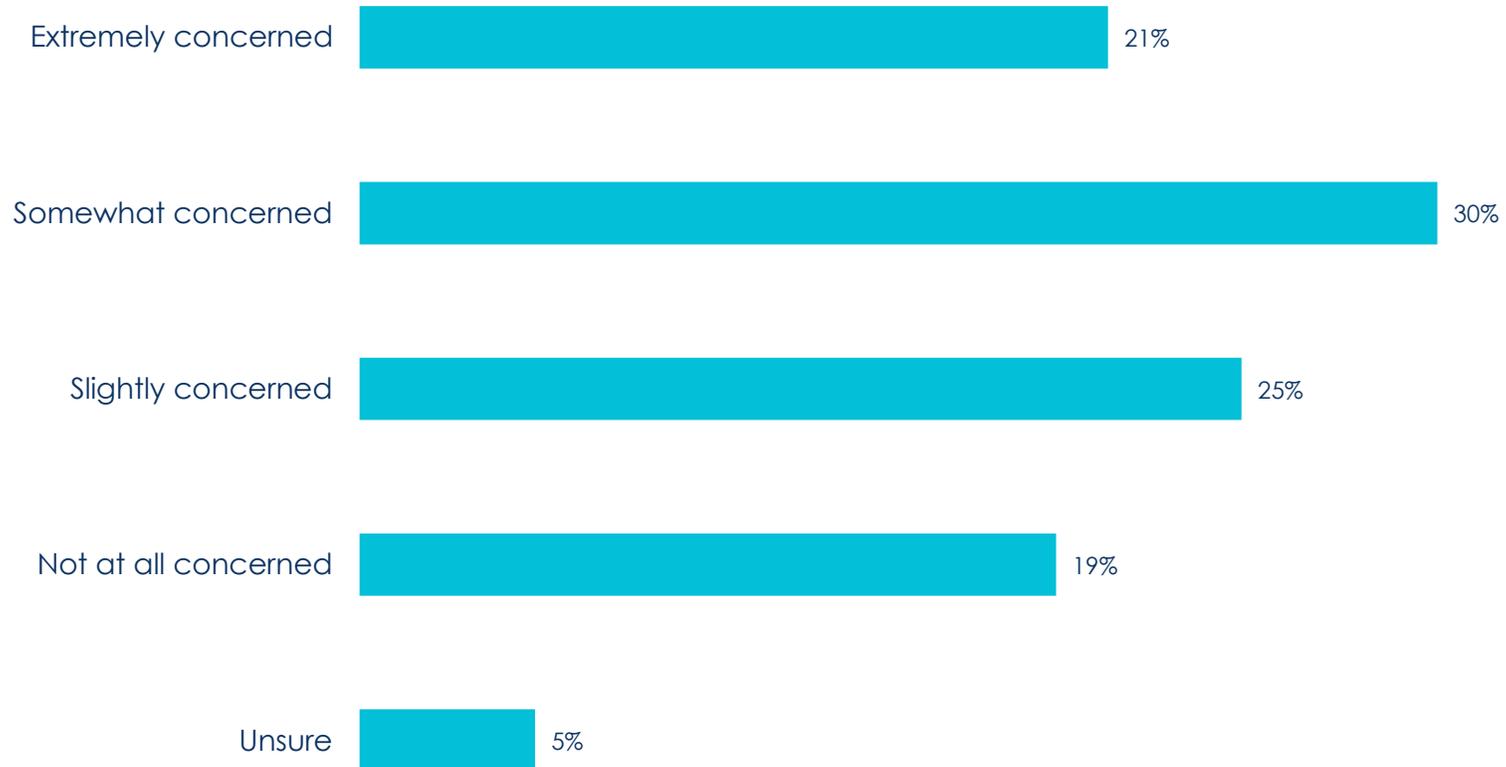
Q7. What are the biggest environmental sustainability/climate change risks that you are concerned about for your organisation? (select up to 4) (n=1,481)

Type of Climate Change Risk (By Sector) -2/2



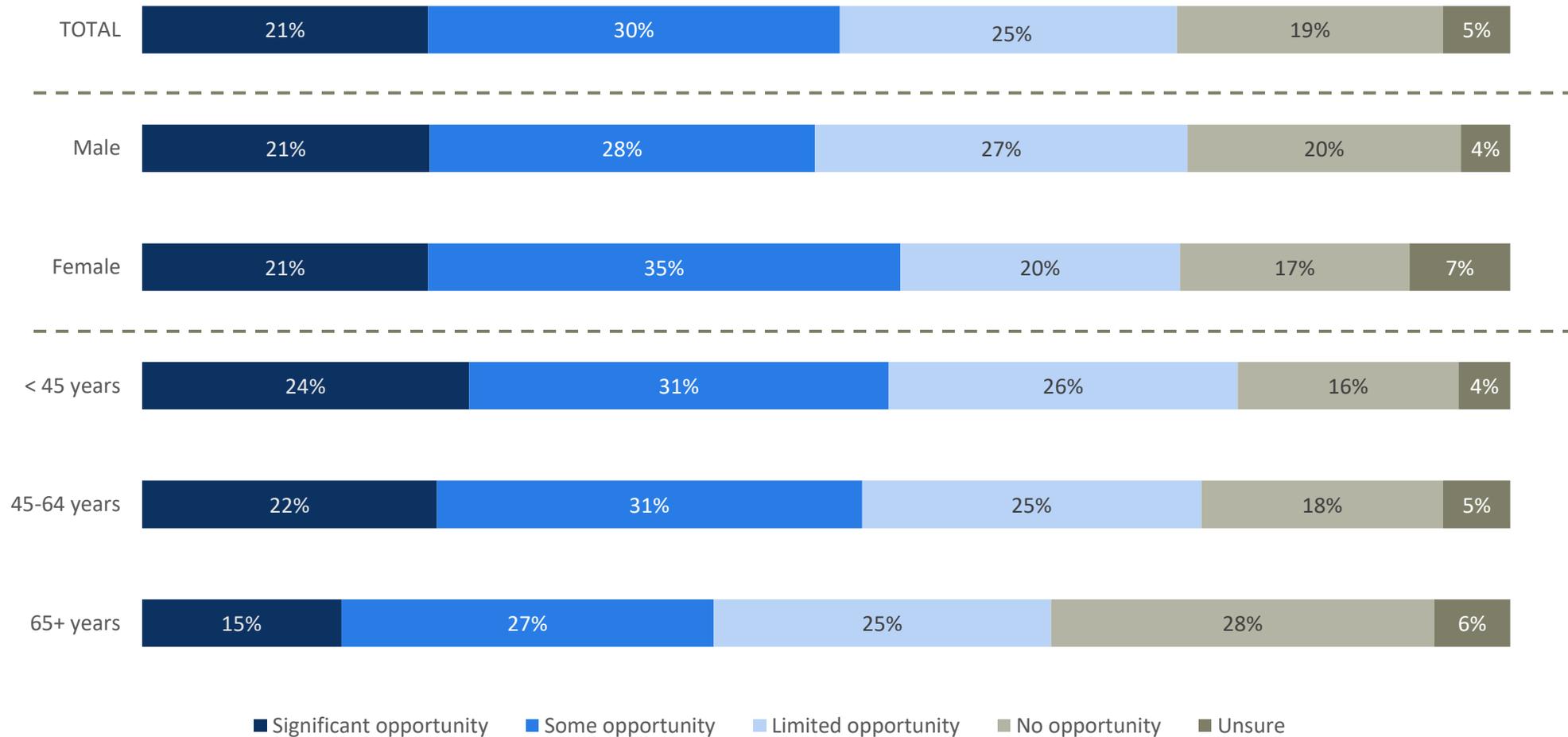
Q7. What are the biggest environmental sustainability/climate change risks that you are concerned about for your organisation? (select up to 4) (n=1,481)

Opportunity from Climate Change



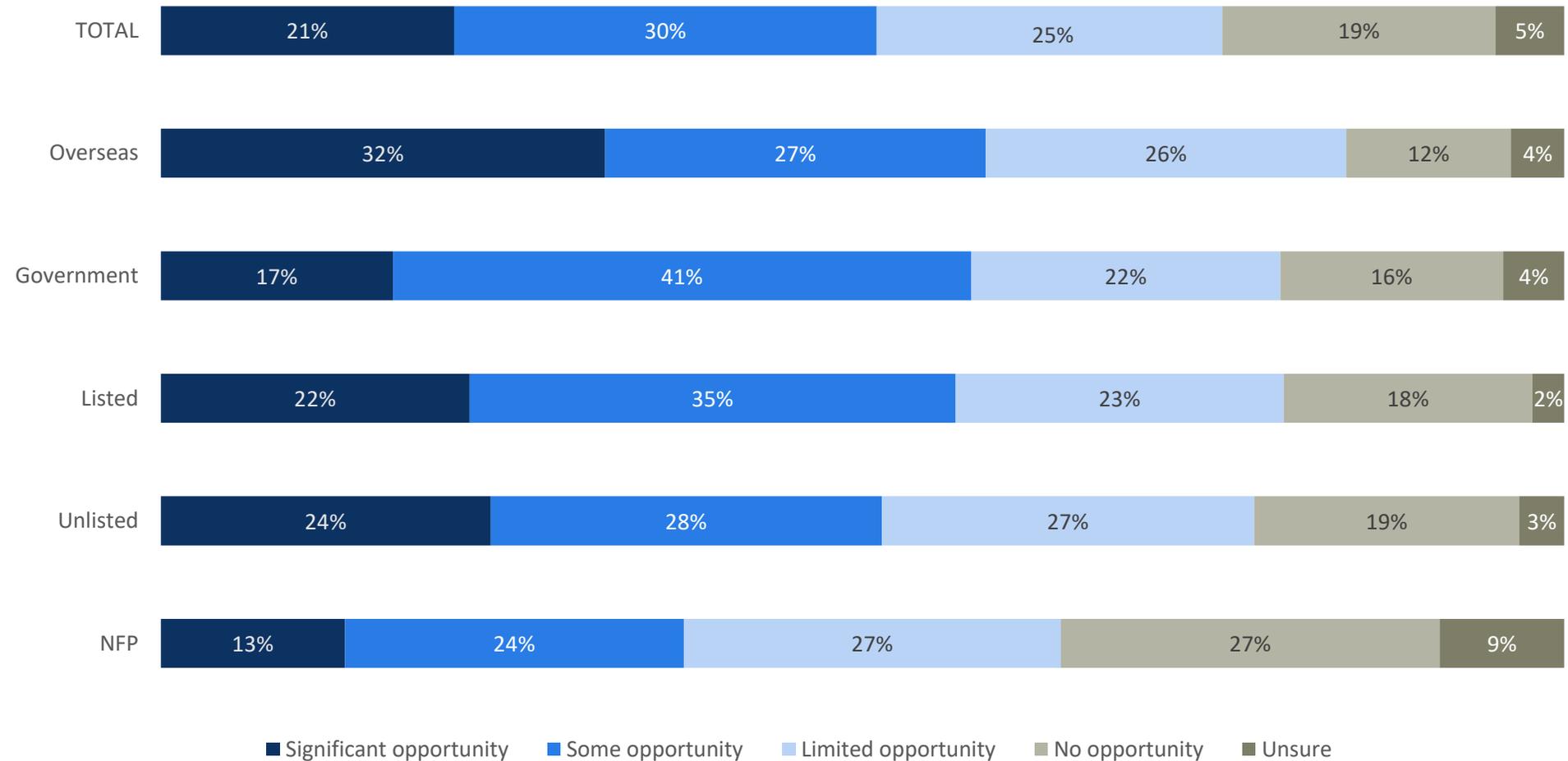
Q8. To what extent does your board believe that climate change may provide opportunity for your organisation? (n=1,955)

Opportunity from Climate Change (By Age/Gender)



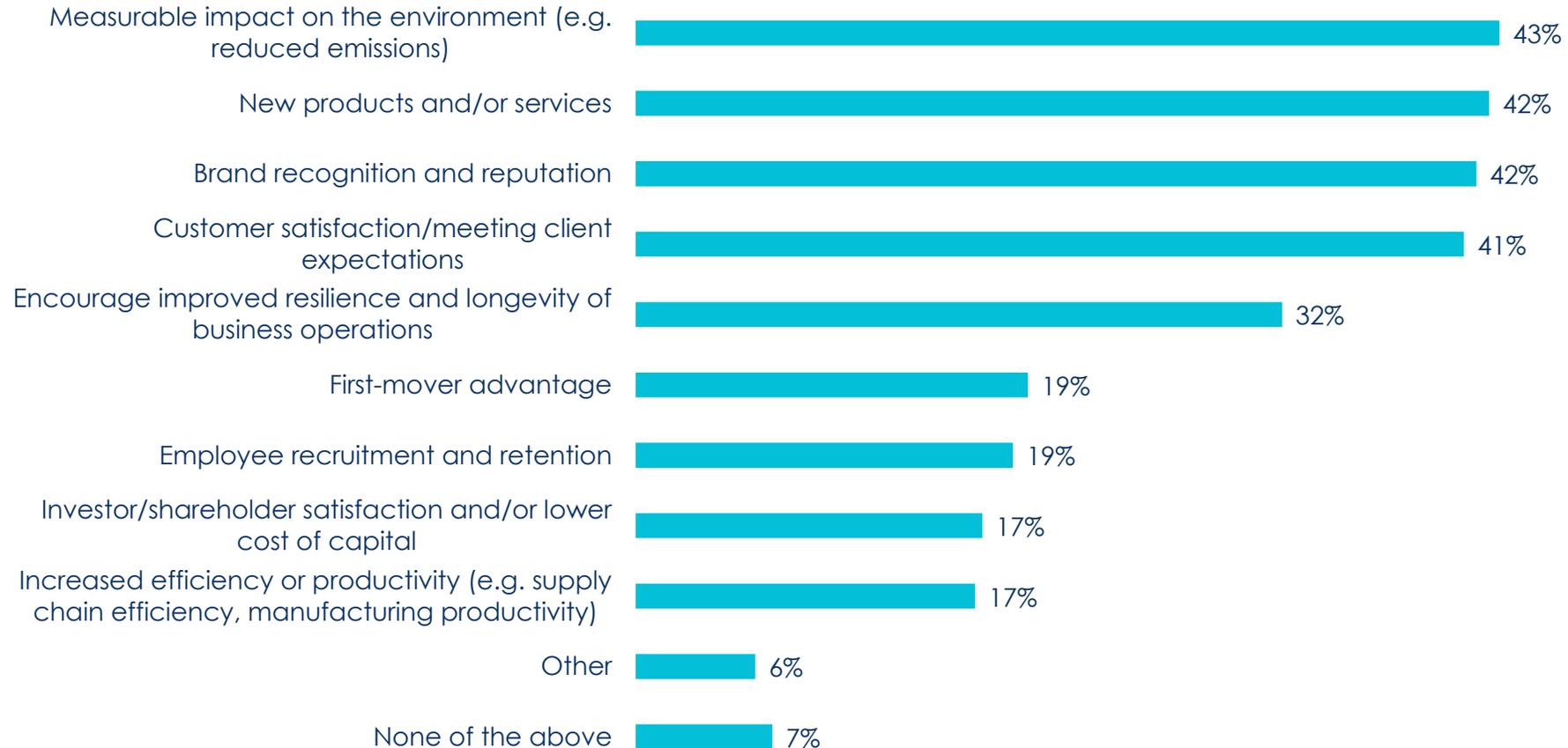
Q8. To what extent does your board believe that climate change may provide opportunity for your organisation? (n=1,955)

Opportunity from Climate Change (By Sector)



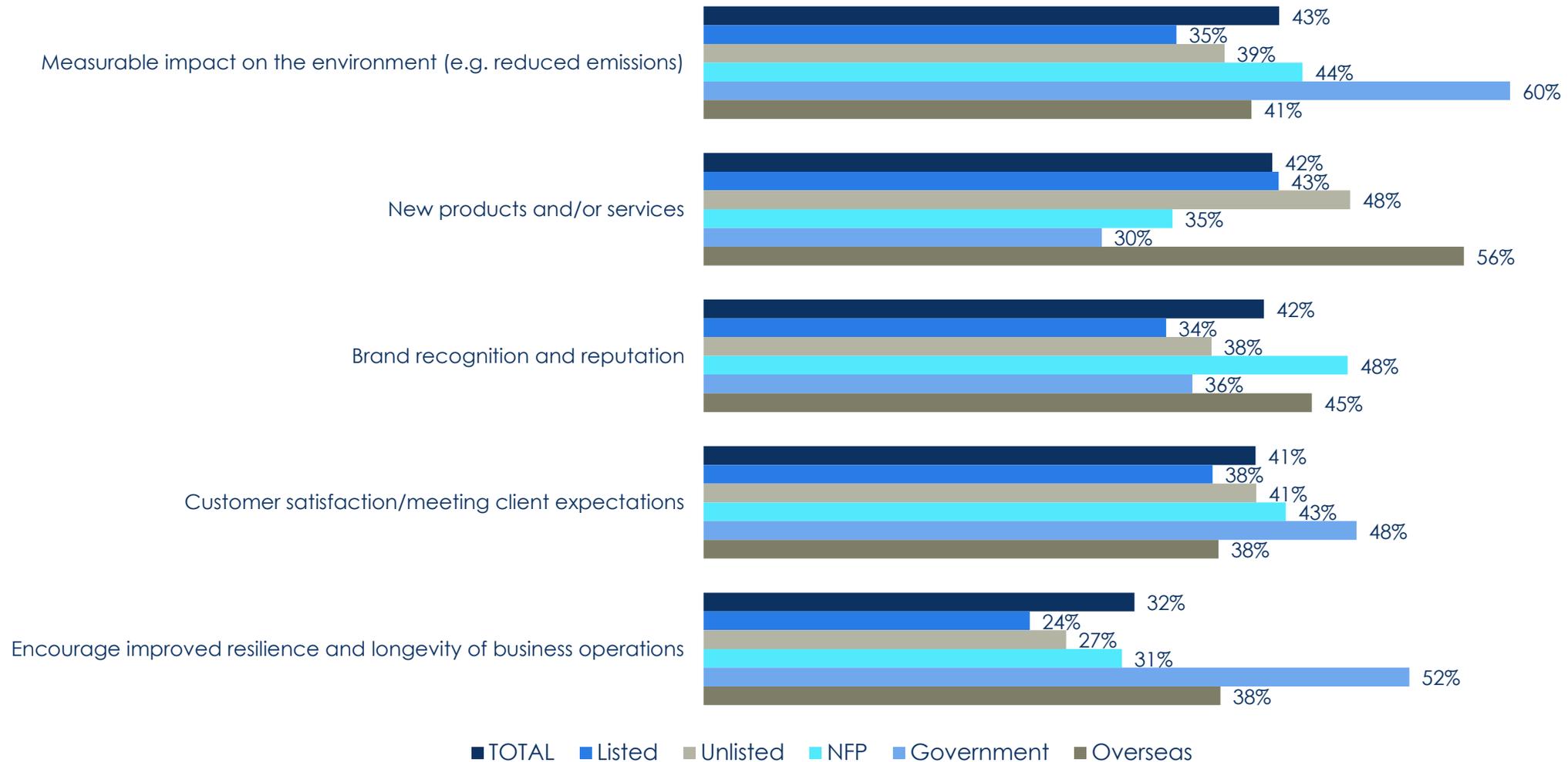
Q8. To what extent does your board believe that climate change may provide opportunity for your organisation? (n=1,955)
 Sorted by 'Significant' + 'Some' opportunity

Type of Opportunities from Climate Change



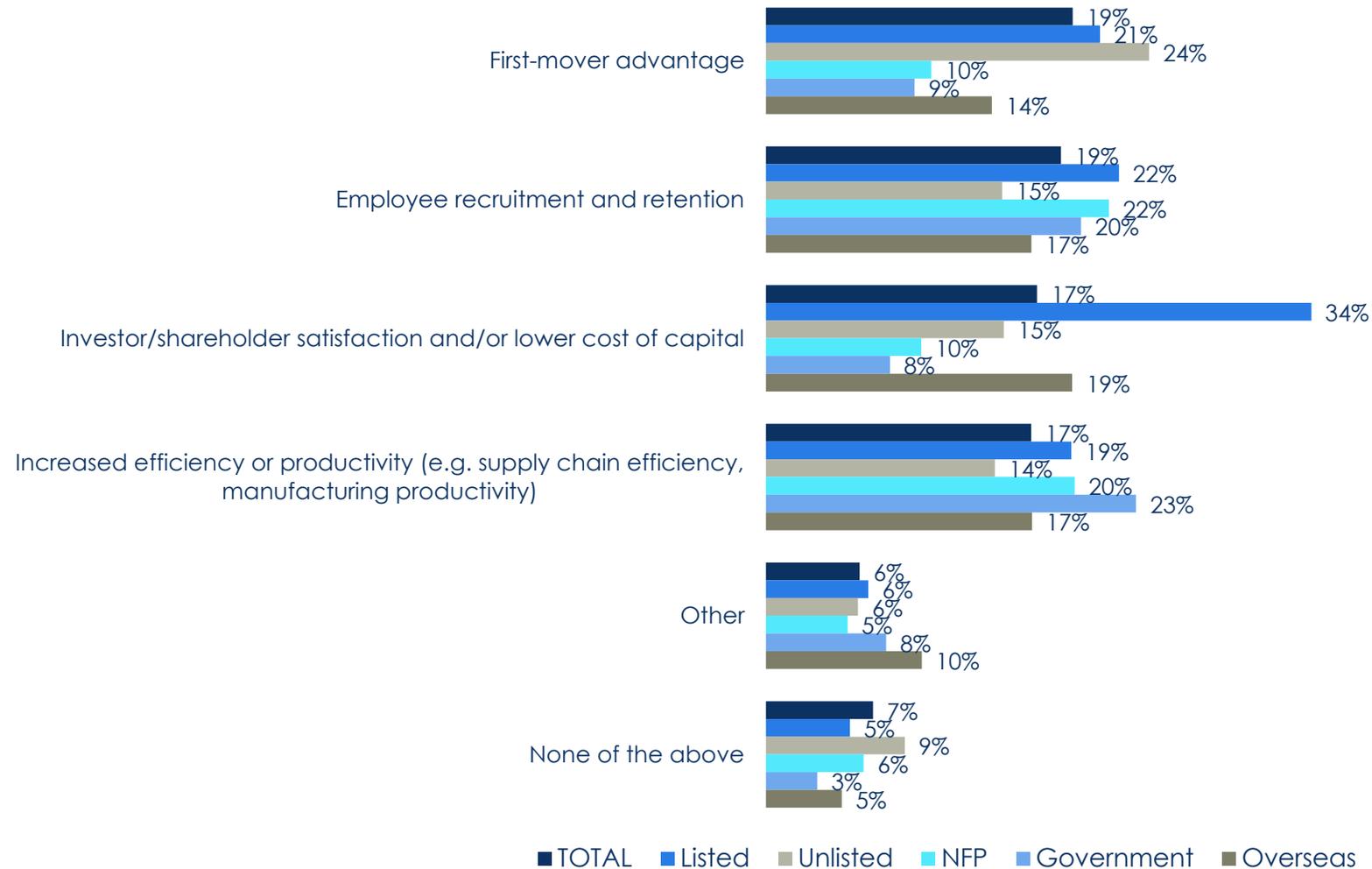
Q9. What opportunity has/might climate change provide for your organisation? (select up to 4) (n=1,414)

Type of Opportunities from Climate Change (By Sector) – 1/2



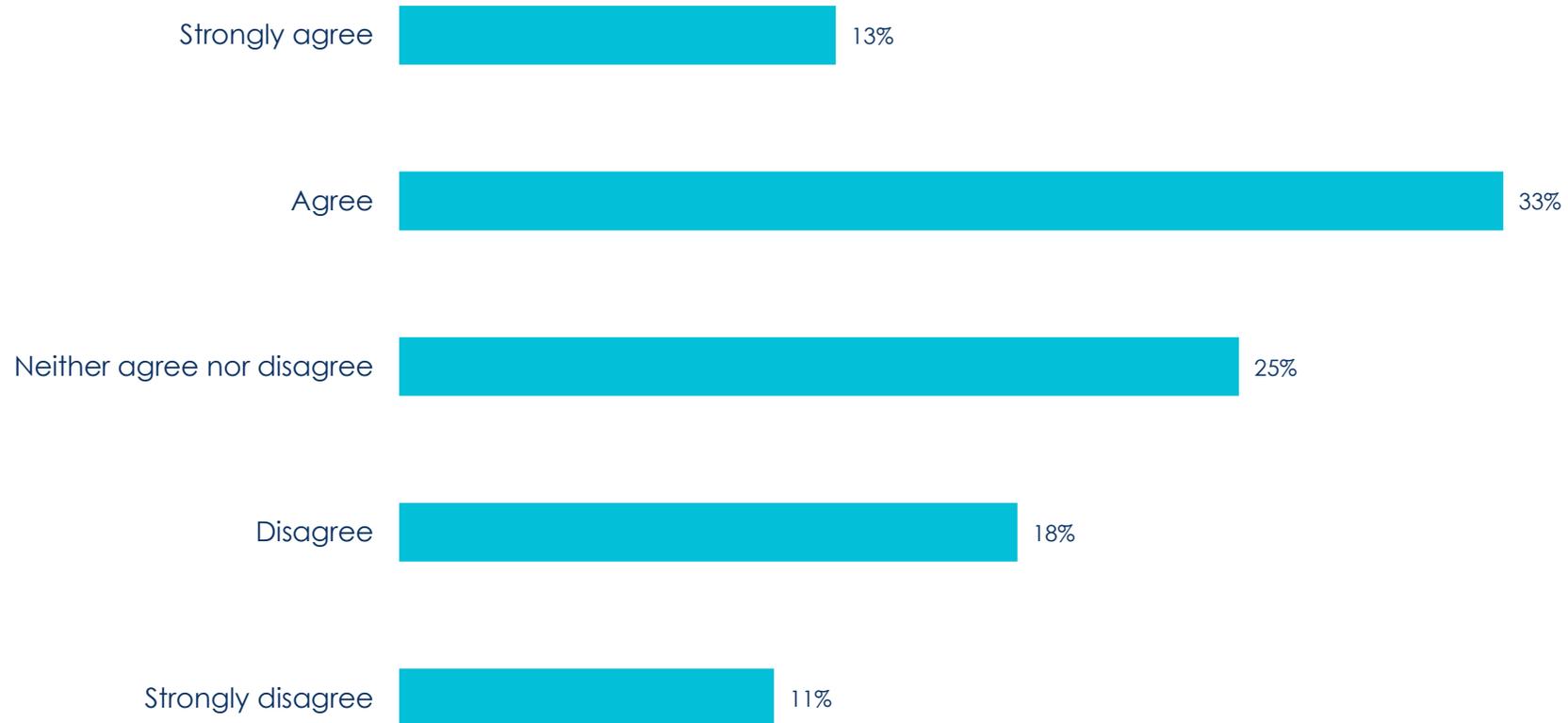
Q9. What opportunity has/might climate change provide for your organisation? (select up to 4) (n=1,414)

Type of Opportunities from Climate Change (By Sector) – 2/2



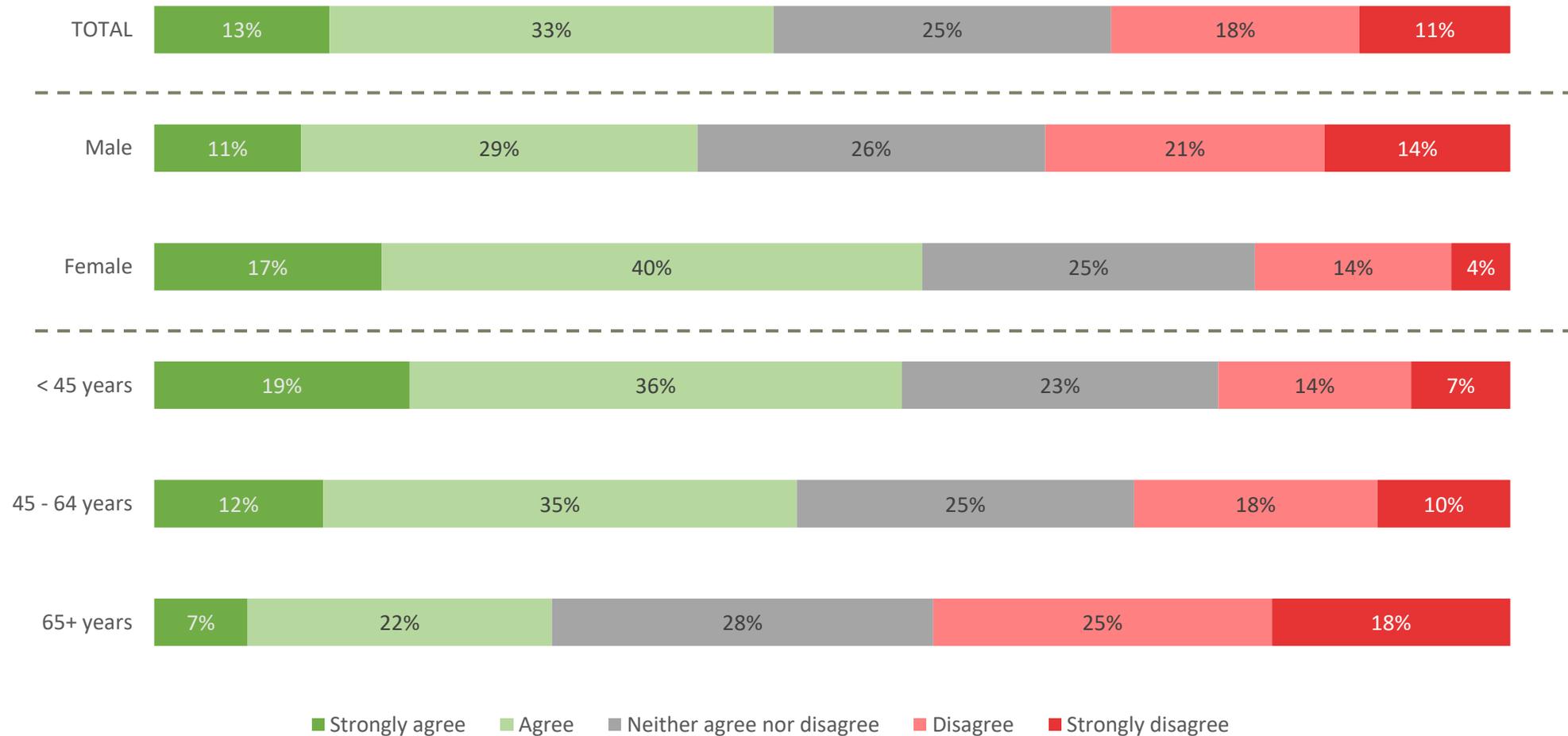
Q9. What opportunity has/might climate change provide for your organisation? (select up to 4) (n=1,414)

Desire to Increase Attention to Climate Change Governance



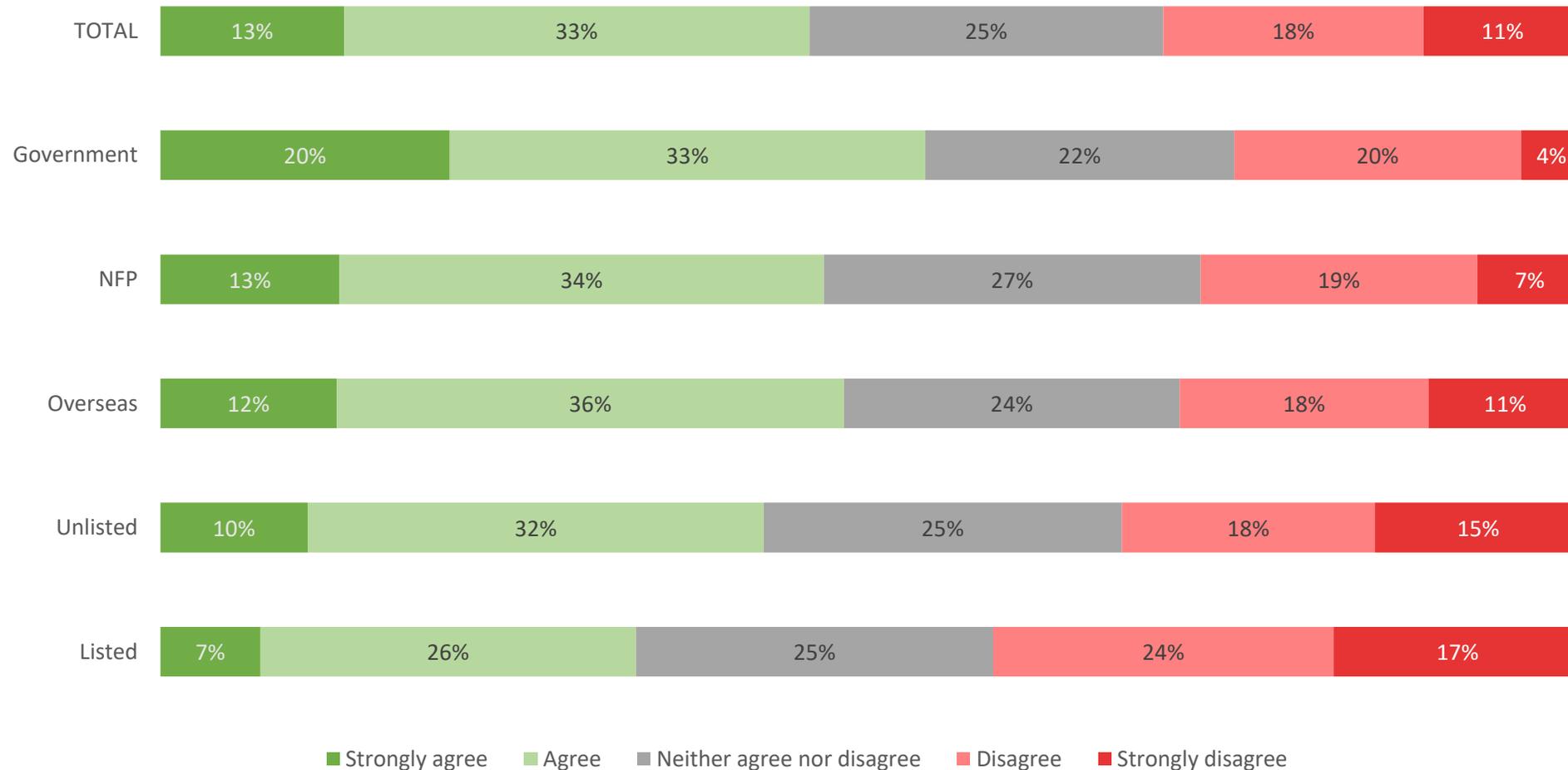
Q12. To what extent do you agree with the following statement: "In my opinion, my board should increase the attention it pays to climate change governance." (n=1,902)

Desire to Increase Attention to Climate Change Governance (By Age/Gender)



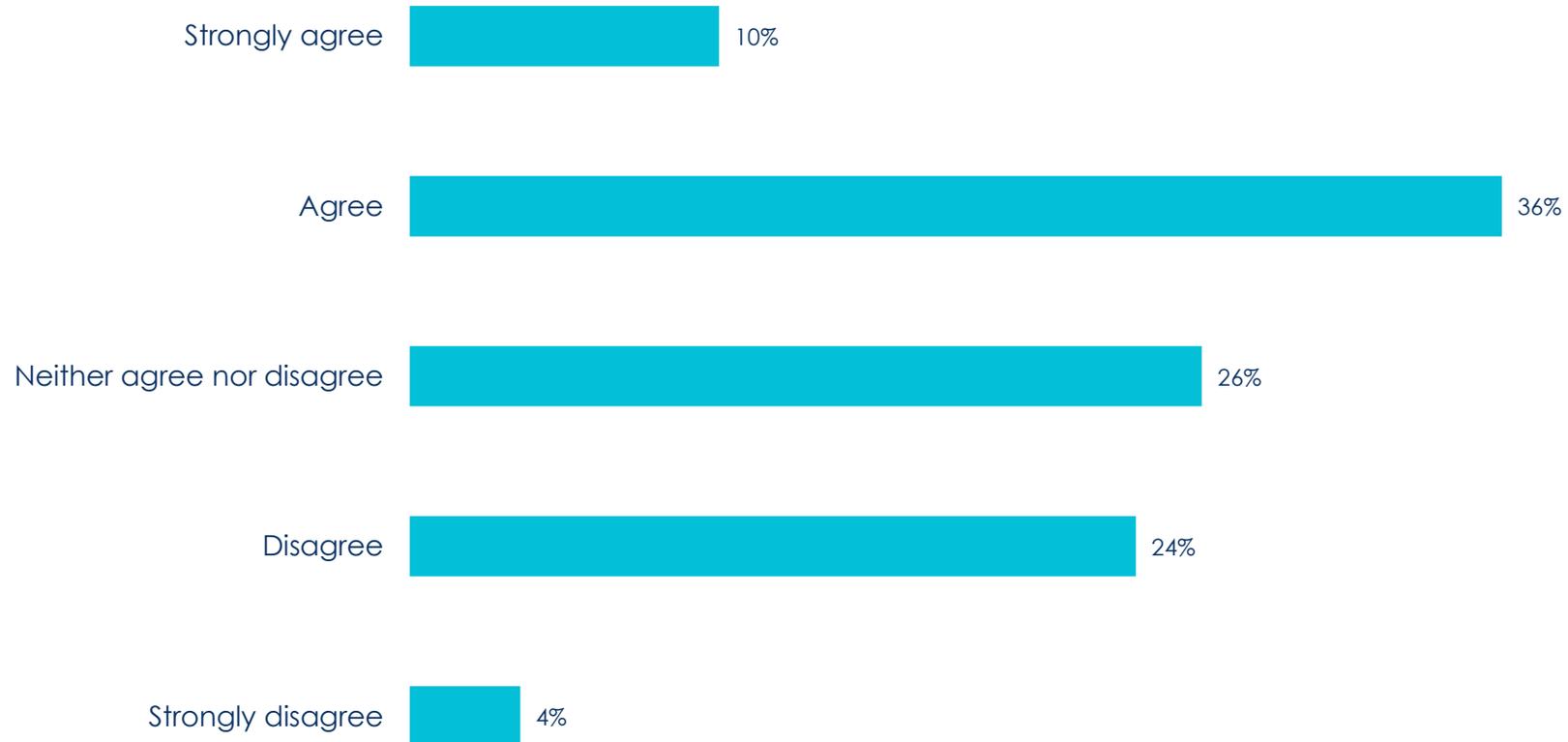
Q12. To what extent do you agree with the following statement: "In my opinion, my board should increase the attention it pays to climate change governance." (n=1,902)

Desire to Increase Attention to Climate Change Governance (By Sector)



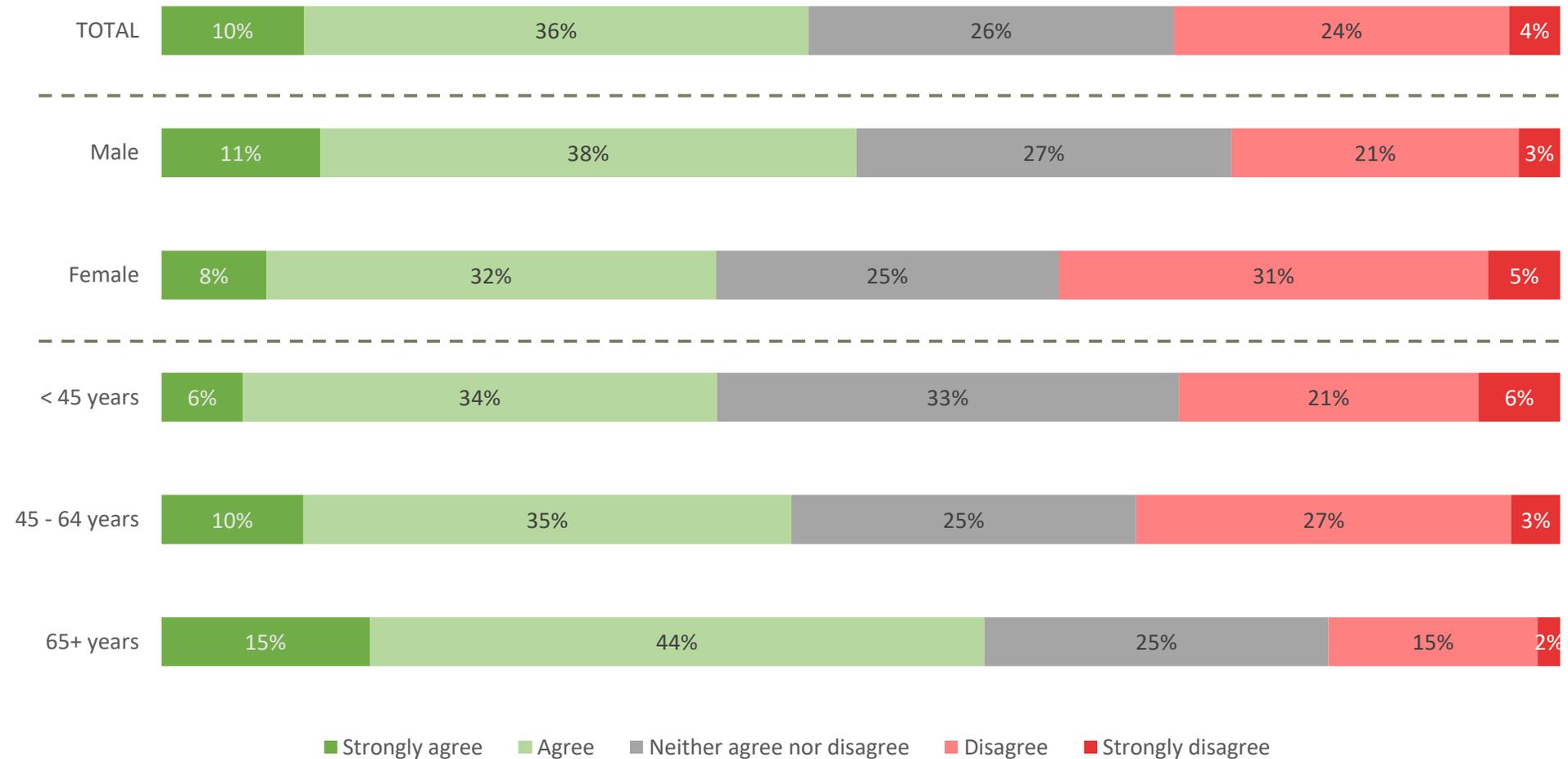
Q12. To what extent do you agree with the following statement: "In my opinion, my board should increase the attention it pays to climate change governance." (n=1,902)
Sorted by Net Agreement = (Strongly Agree + Agree) minus (Disagree + Strongly Disagree)

Board Competence in Addressing Climate Governance



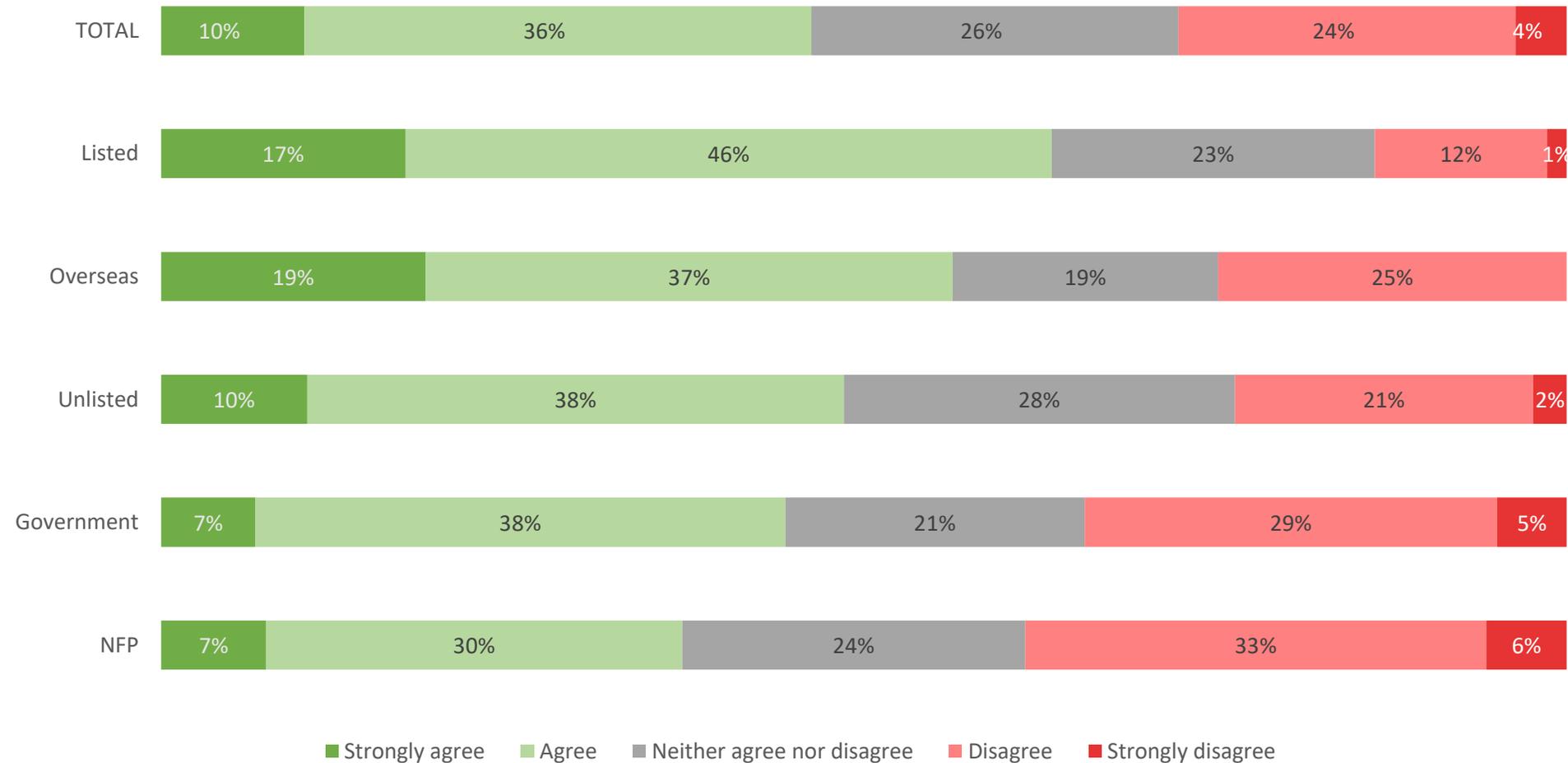
Q14. To what extent do you agree with the following statement? "My board has the knowledge and experience to adequately address the climate governance issues facing our organisation." (n=1,860)

Board Competence in Addressing Climate Governance (By Age/Gender)



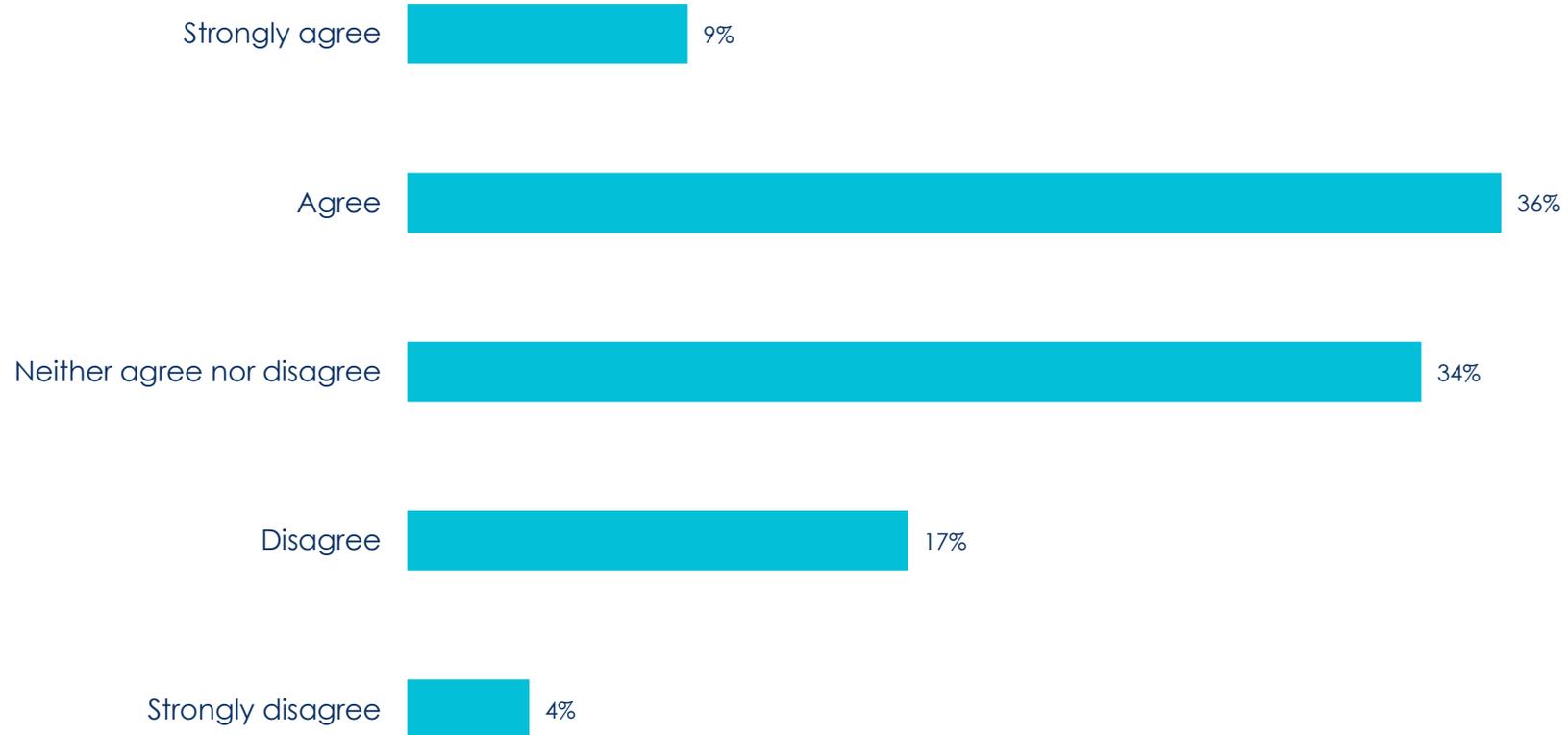
Q14. To what extent do you agree with the following statement? "My board has the knowledge and experience to adequately address the climate governance issues facing our organisation." (n=1,860)

Board Competence in Addressing Climate Governance (By Sector)



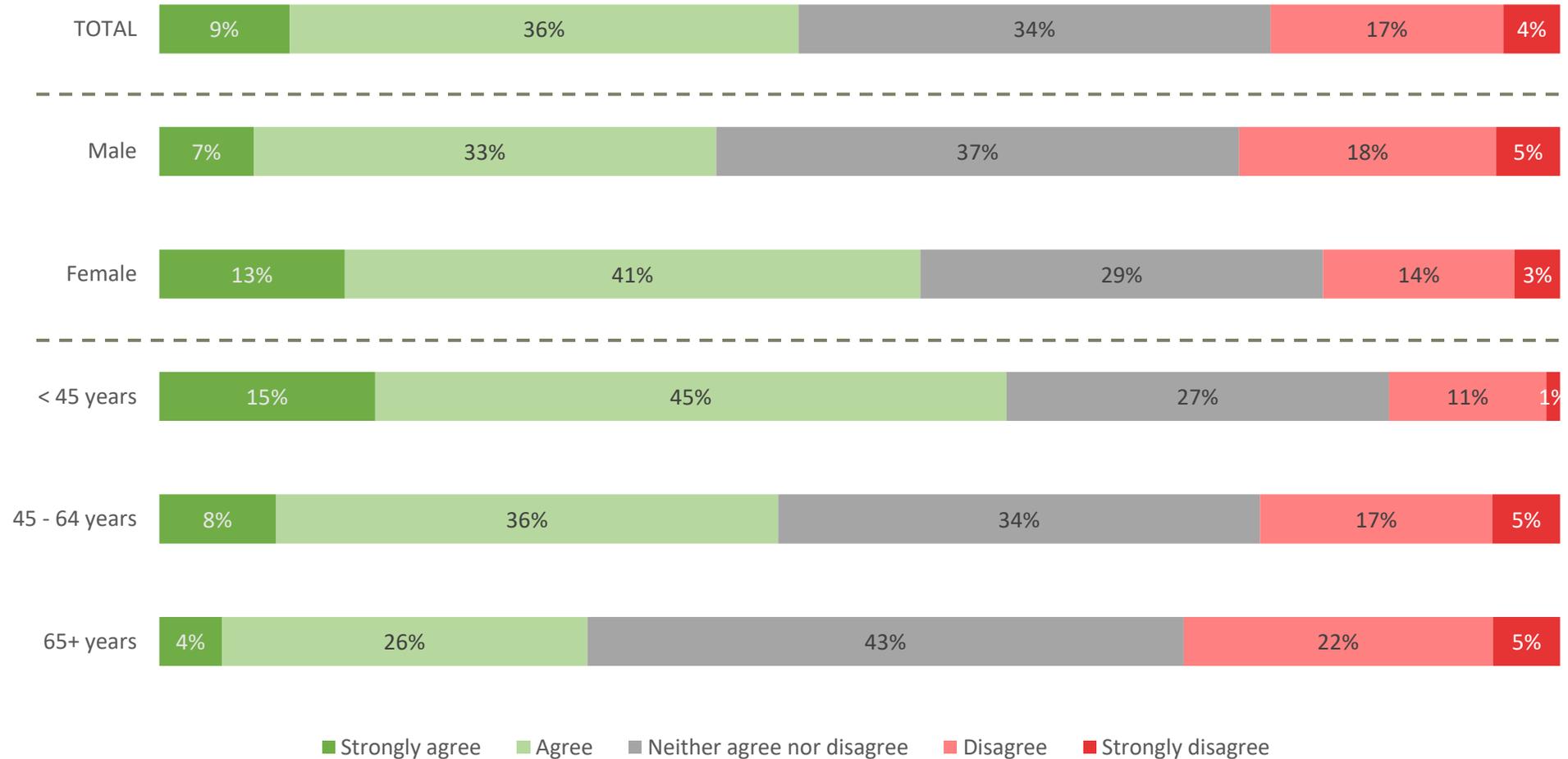
Q14. To what extent do you agree with the following statement? "My board has the knowledge and experience to adequately address the climate governance issues facing our organisation." (n=1,860)

Barrier – Not Knowing Where to Start



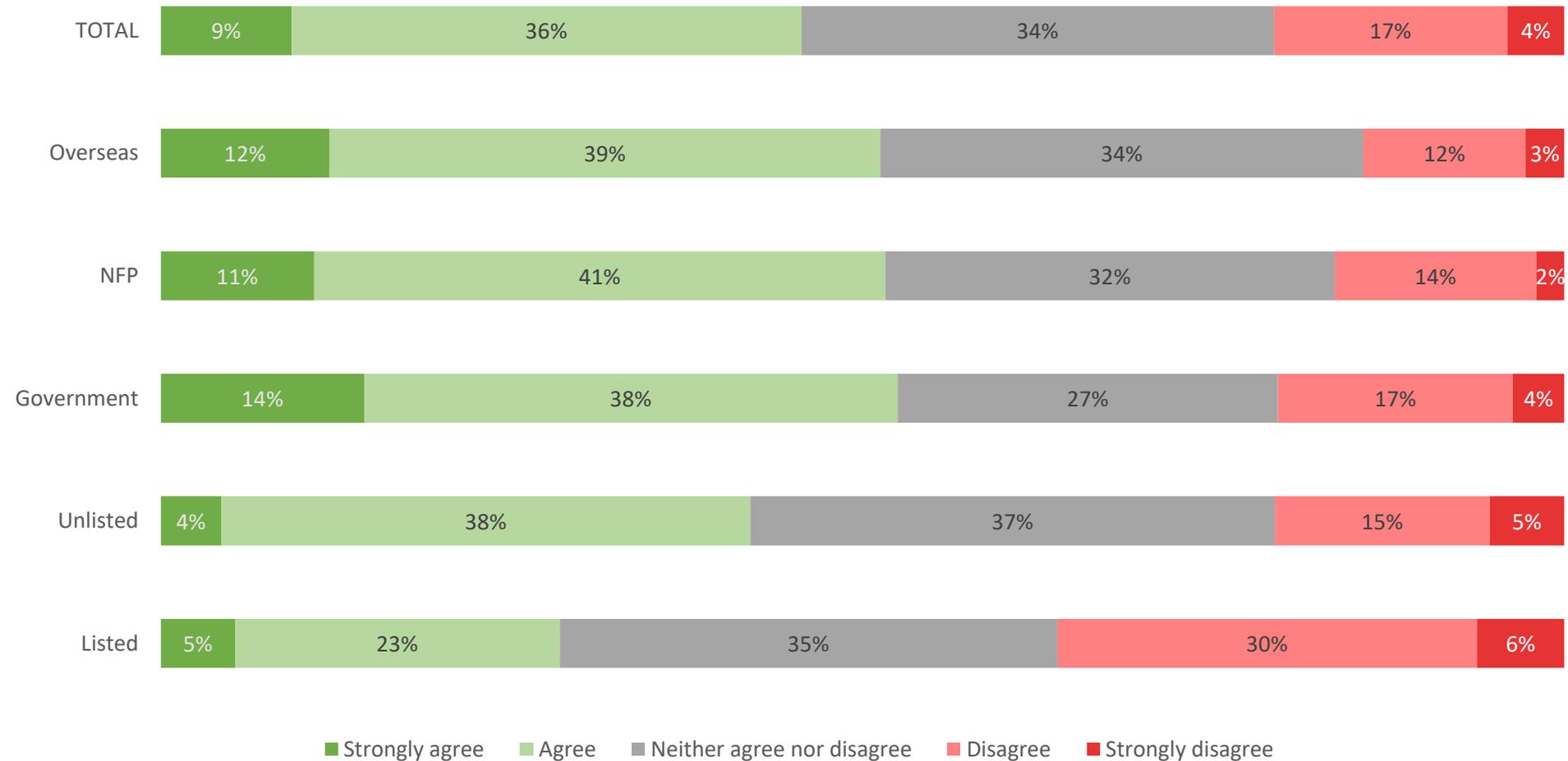
Q10. To what extent do you agree with the following statement: "I would like to do more on climate change governance on my board but I don't know where to start."
(n=1,308)

Barrier – Not Knowing Where to Start (By Age/Gender)



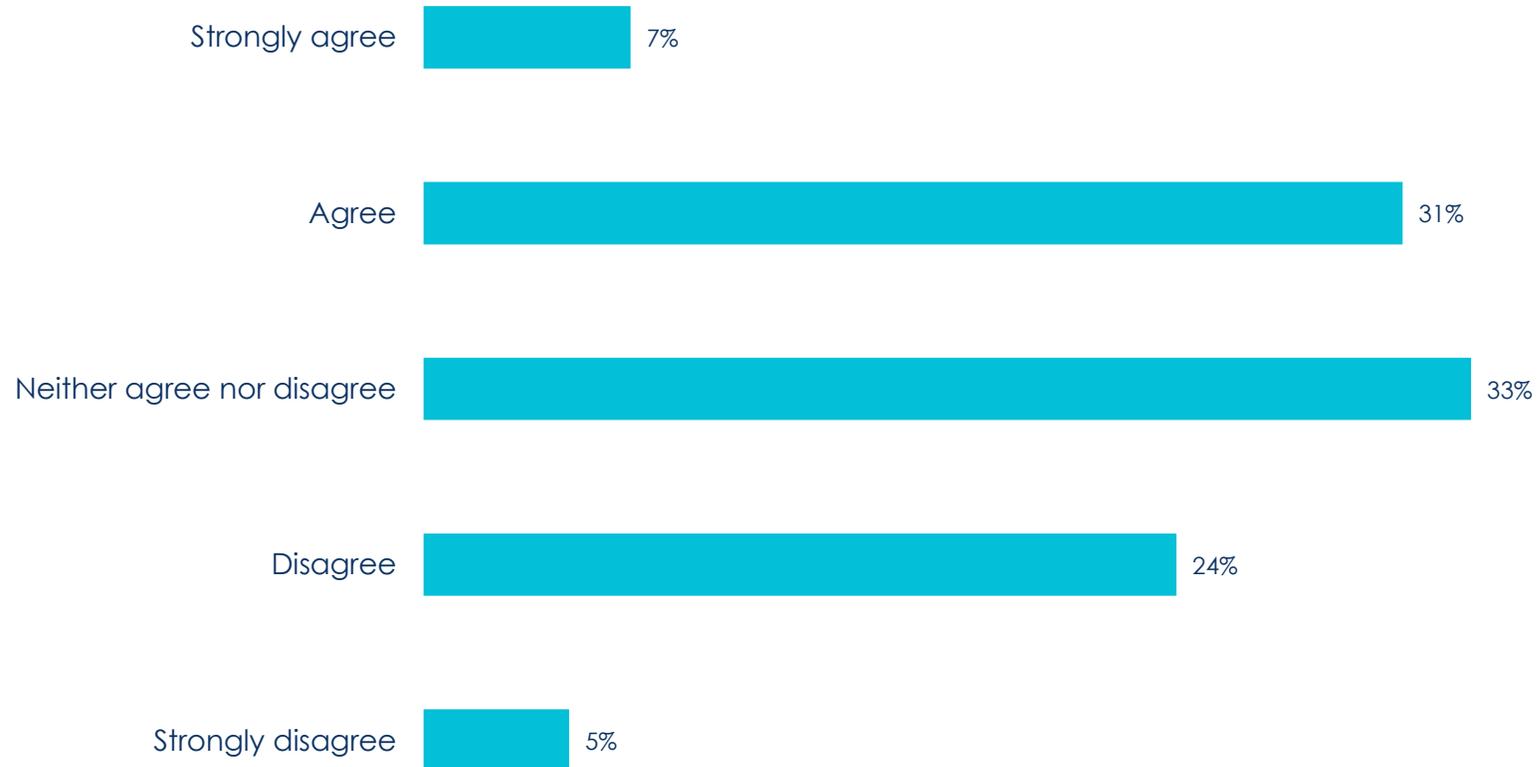
Q10. To what extent do you agree with the following statement: "I would like to do more on climate change governance on my board but I don't know where to start."
(n=1,308)

Barrier – Not Knowing Where to Start (By Sector)



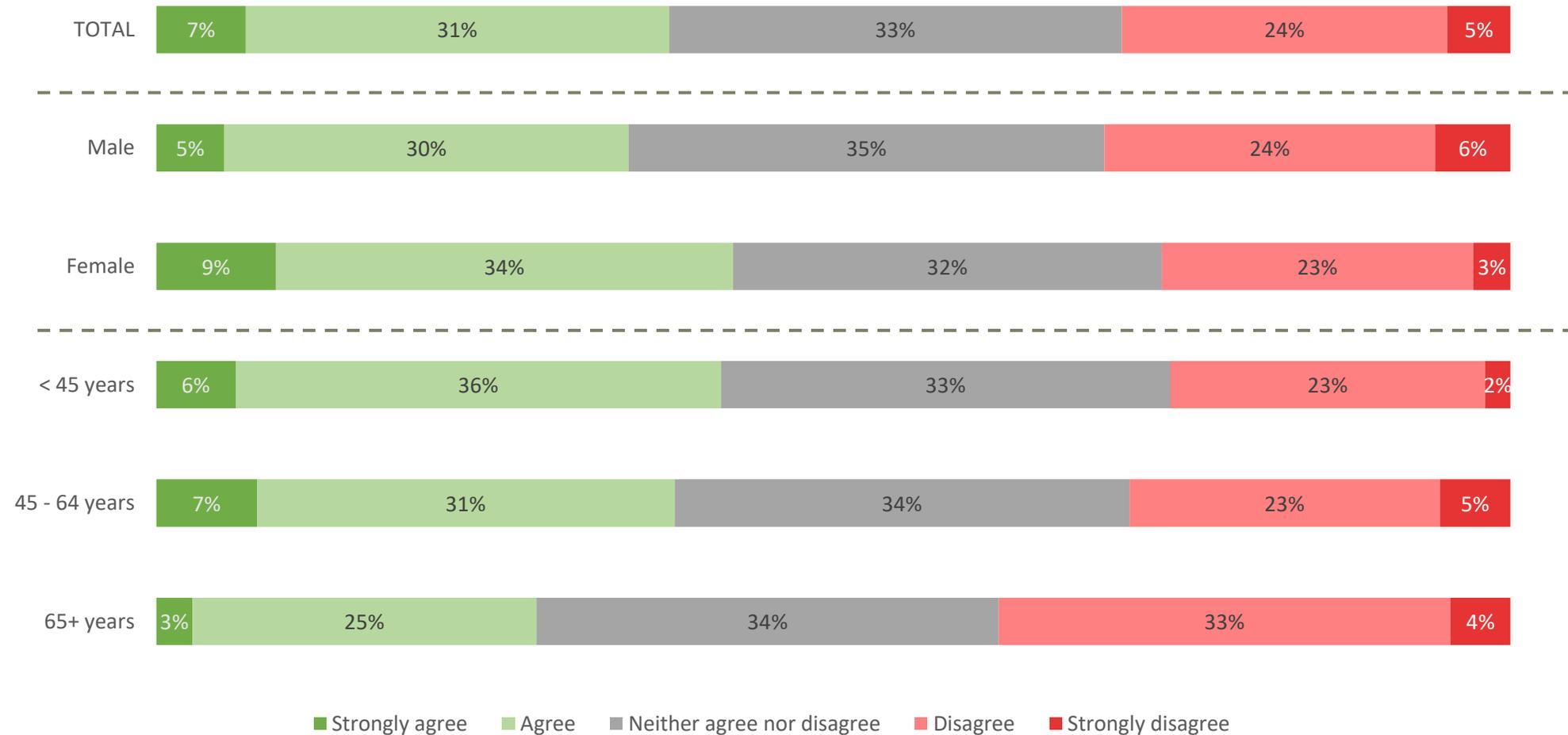
Q10. To what extent do you agree with the following statement: "I would like to do more on climate change governance on my board but I don't know where to start."
(n=1,308). Sorted by Net Agreement = (Strongly Agree + Agree) minus (Disagree + Strongly Disagree)

Barrier – No Resources or Time



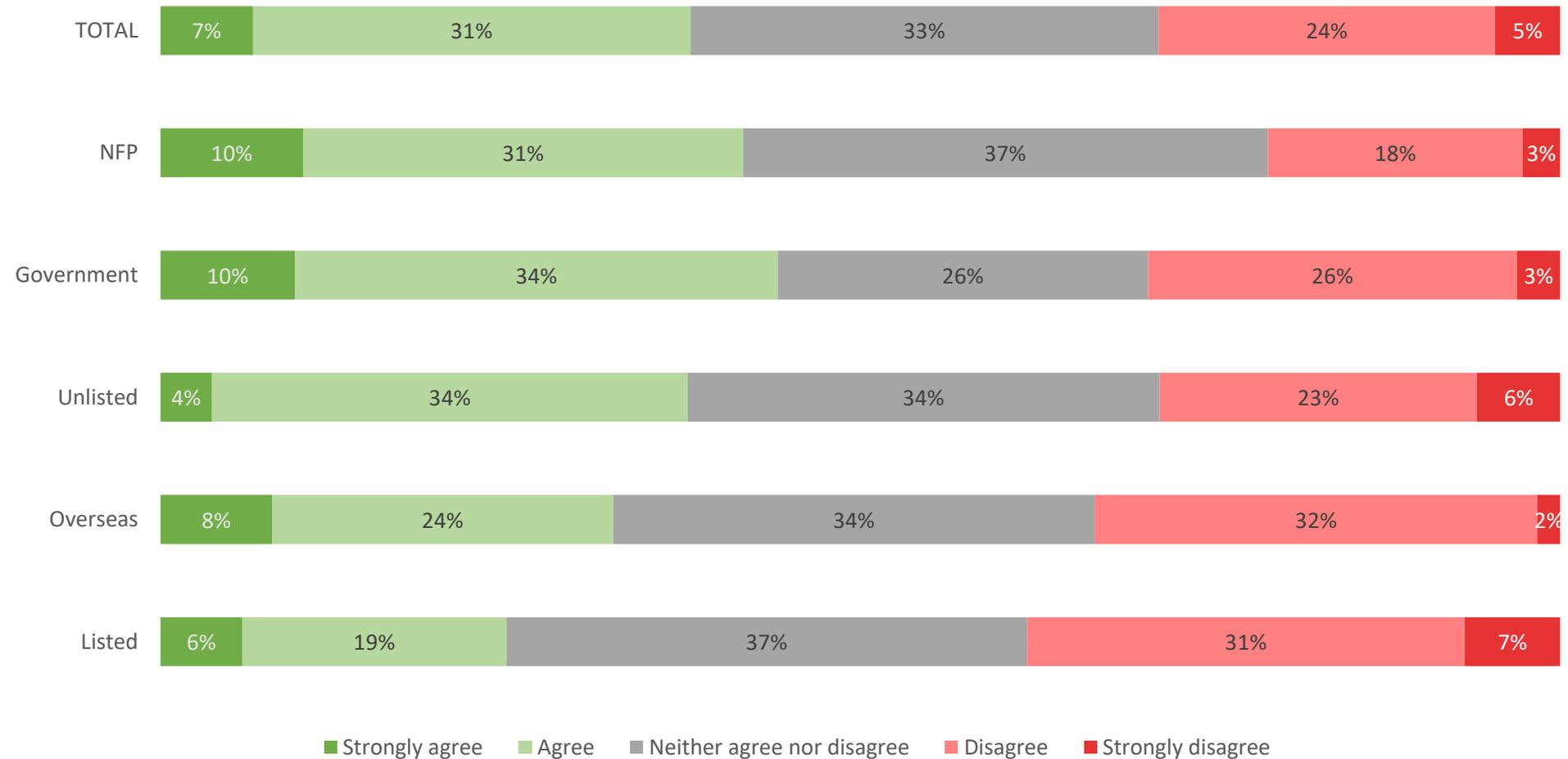
Q11. To what extent do you agree with the following statement: "My board would like to do more on climate change but the organisation does not have the resources/time to deal with it." (n=1,312)

Barrier – No Resources or Time (By Age/Gender)



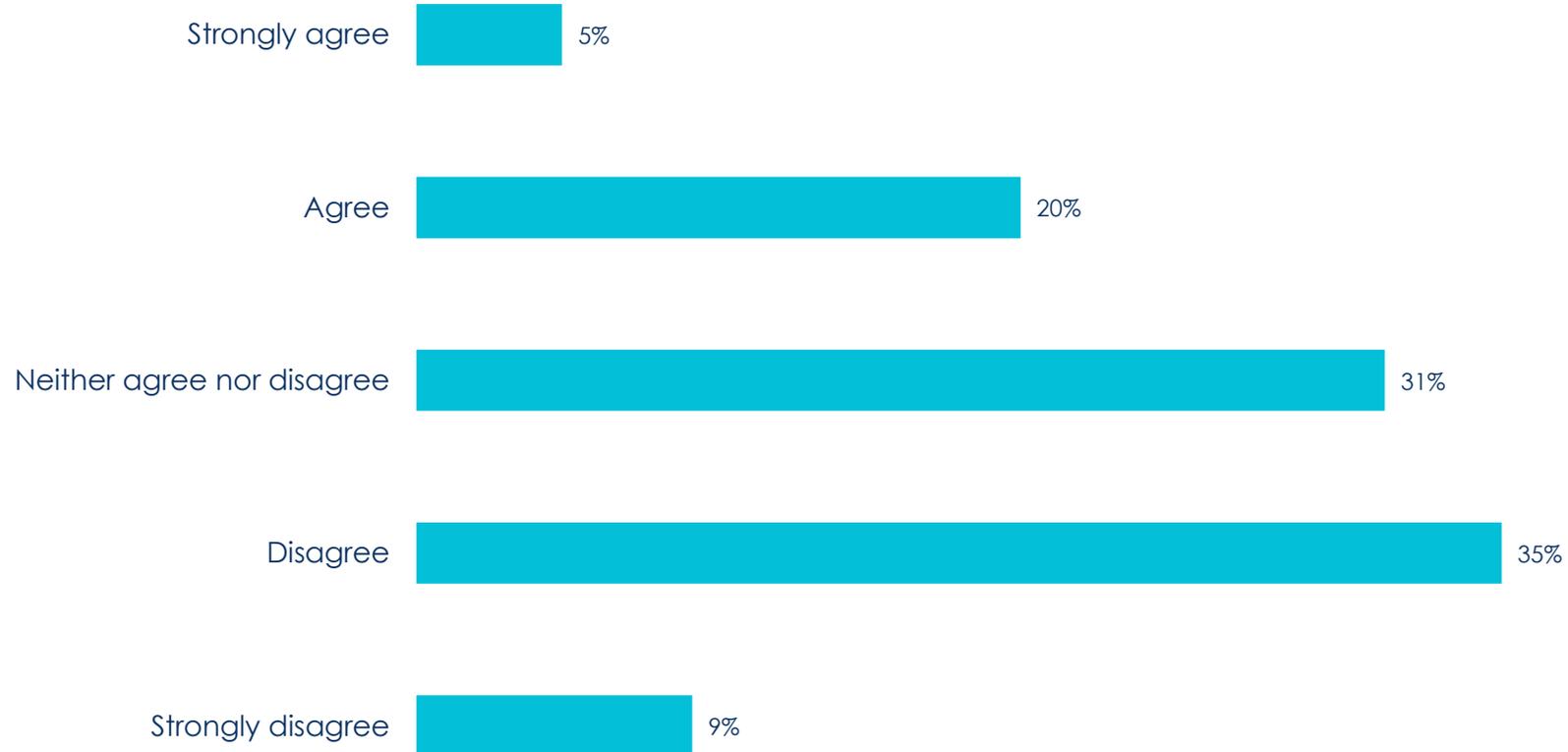
Q11. To what extent do you agree with the following statement: "My board would like to do more on climate change but the organisation does not have the resources/time to deal with it." (n=1,312)

Barrier – No Resources or Time (By Sector)



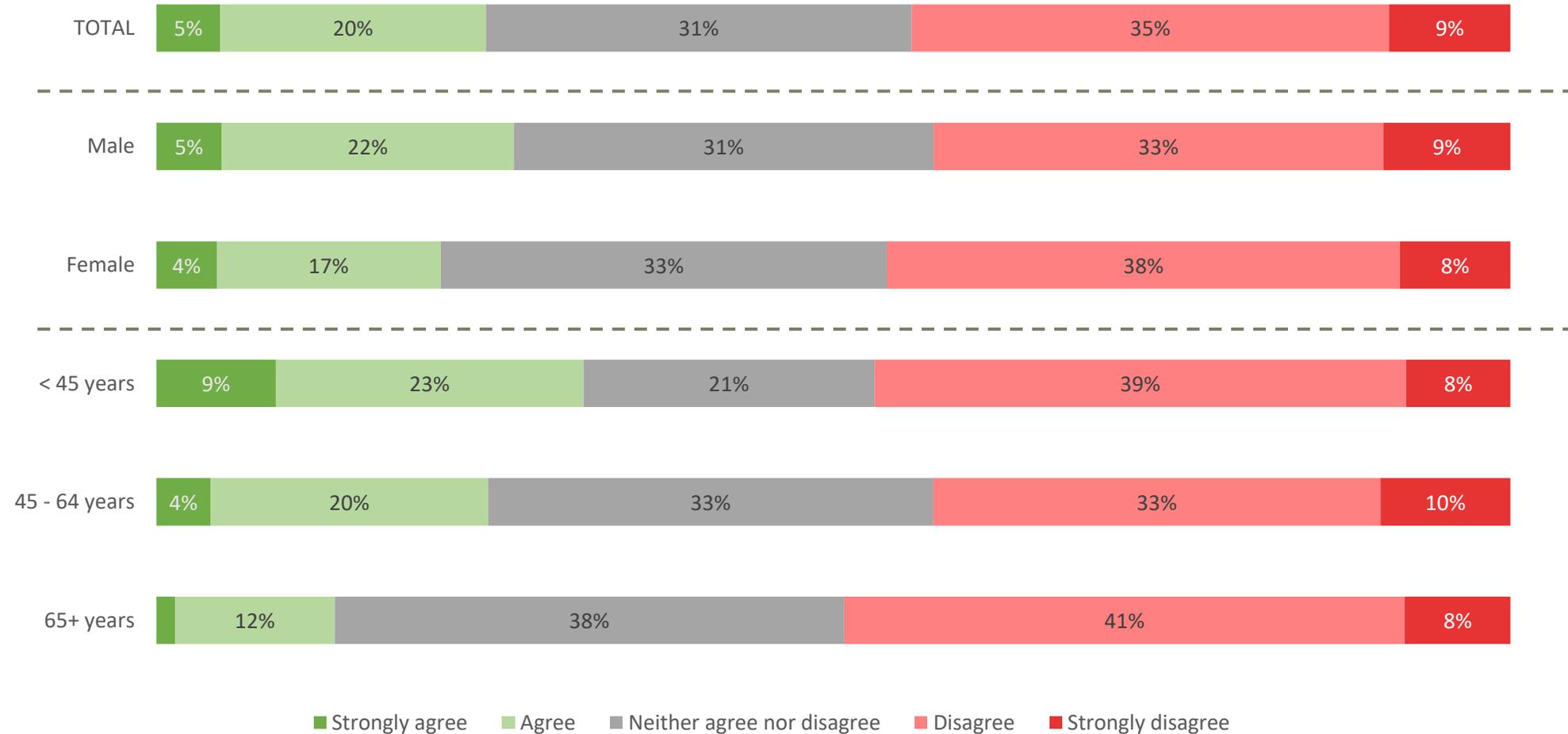
Q11. To what extent do you agree with the following statement: "My board would like to do more on climate change but the organisation does not have the resources/time to deal with it." (n=1,312). Sorted by Net Agreement = (Strongly Agree + Agree) minus (Disagree + Strongly Disagree)

Barrier – Impact on Profitability



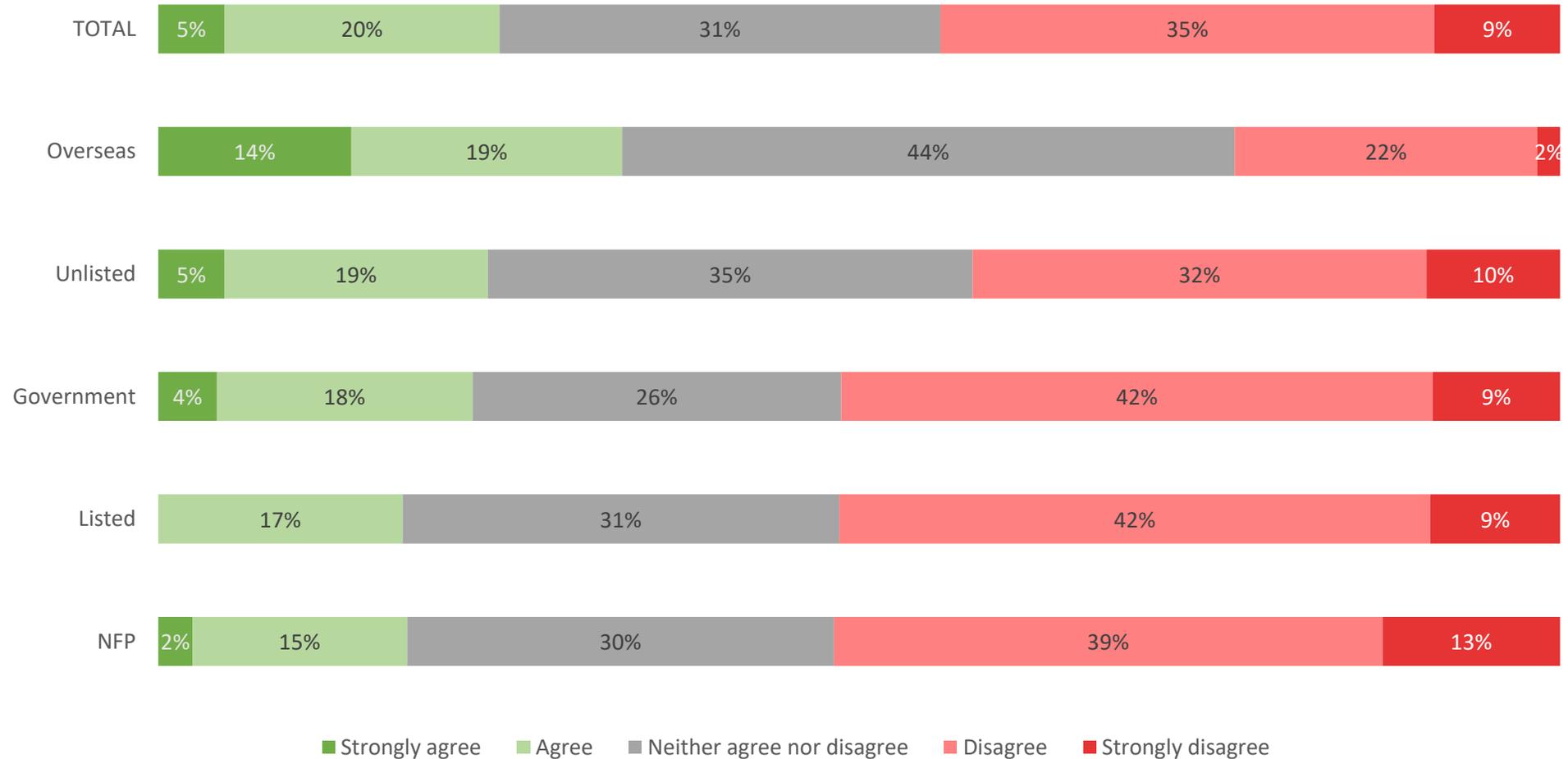
Q13. To what extent do you agree with the following statement: "I think my board would like to do more on climate change but we're concerned about its potential impact on profitability." (n=1,312)

Barrier – Impact on Profitability (By Age/Gender)



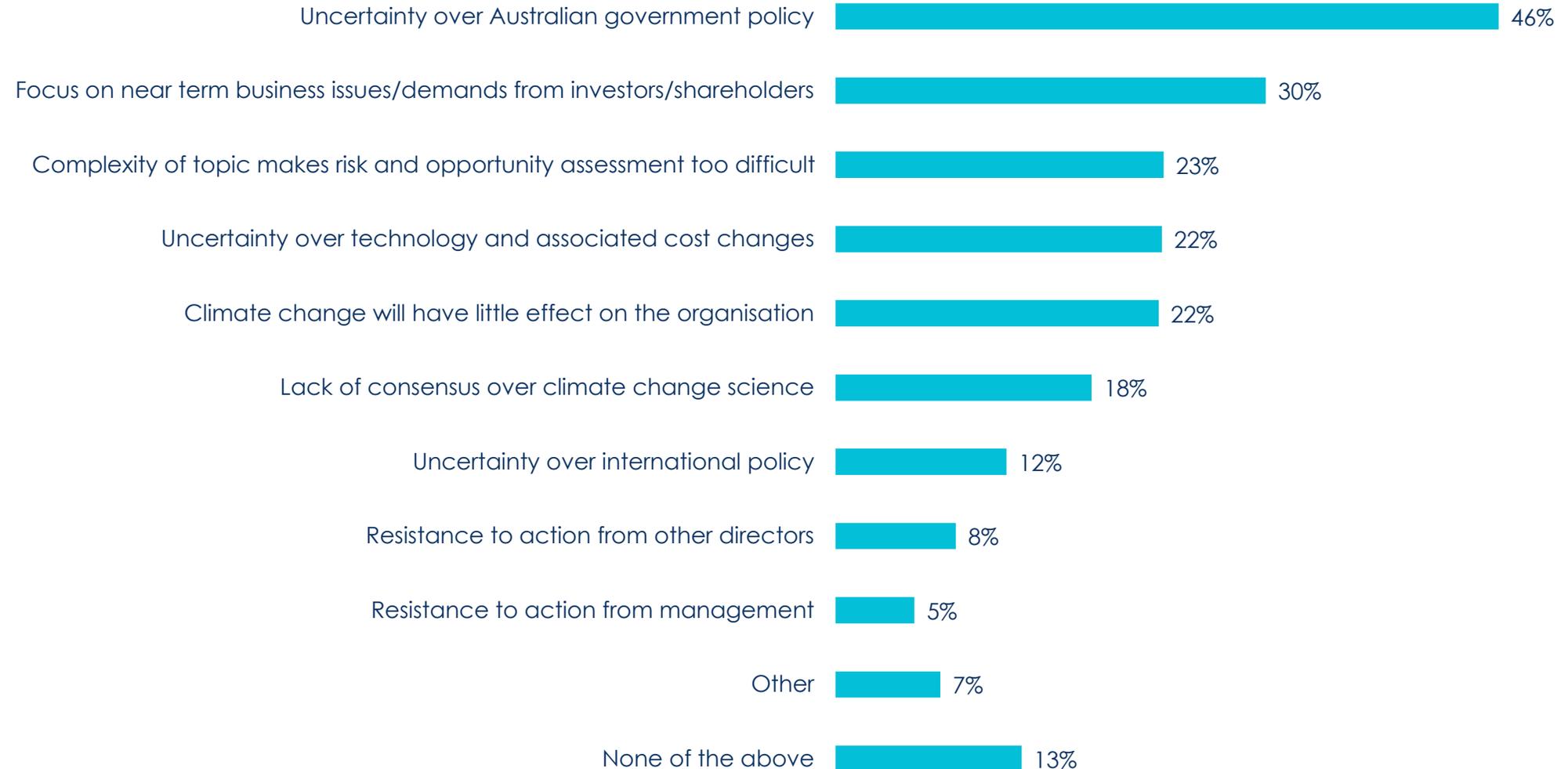
Q13. To what extent do you agree with the following statement: "I think my board would like to do more on climate change but we're concerned about its potential impact on profitability." (n=1,312)

Barrier – Impact on Profitability (By Sector)



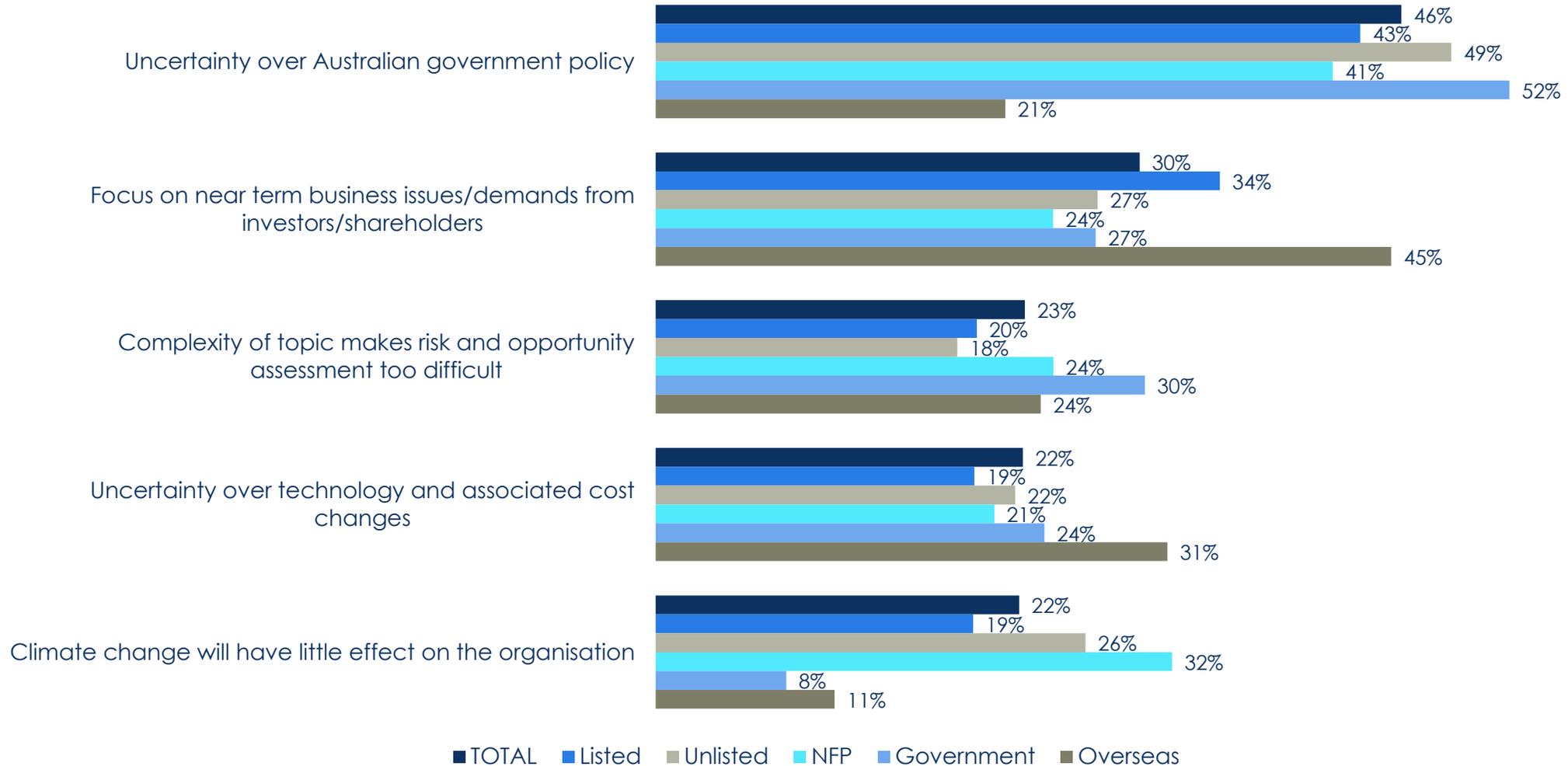
Q13. To what extent do you agree with the following statement: "I think my board would like to do more on climate change but we're concerned about its potential impact on profitability." (n=1,312). Sorted by Net Agreement = (Strongly Agree + Agree) minus (Disagree + Strongly Disagree)

Barriers to Climate Change Governance



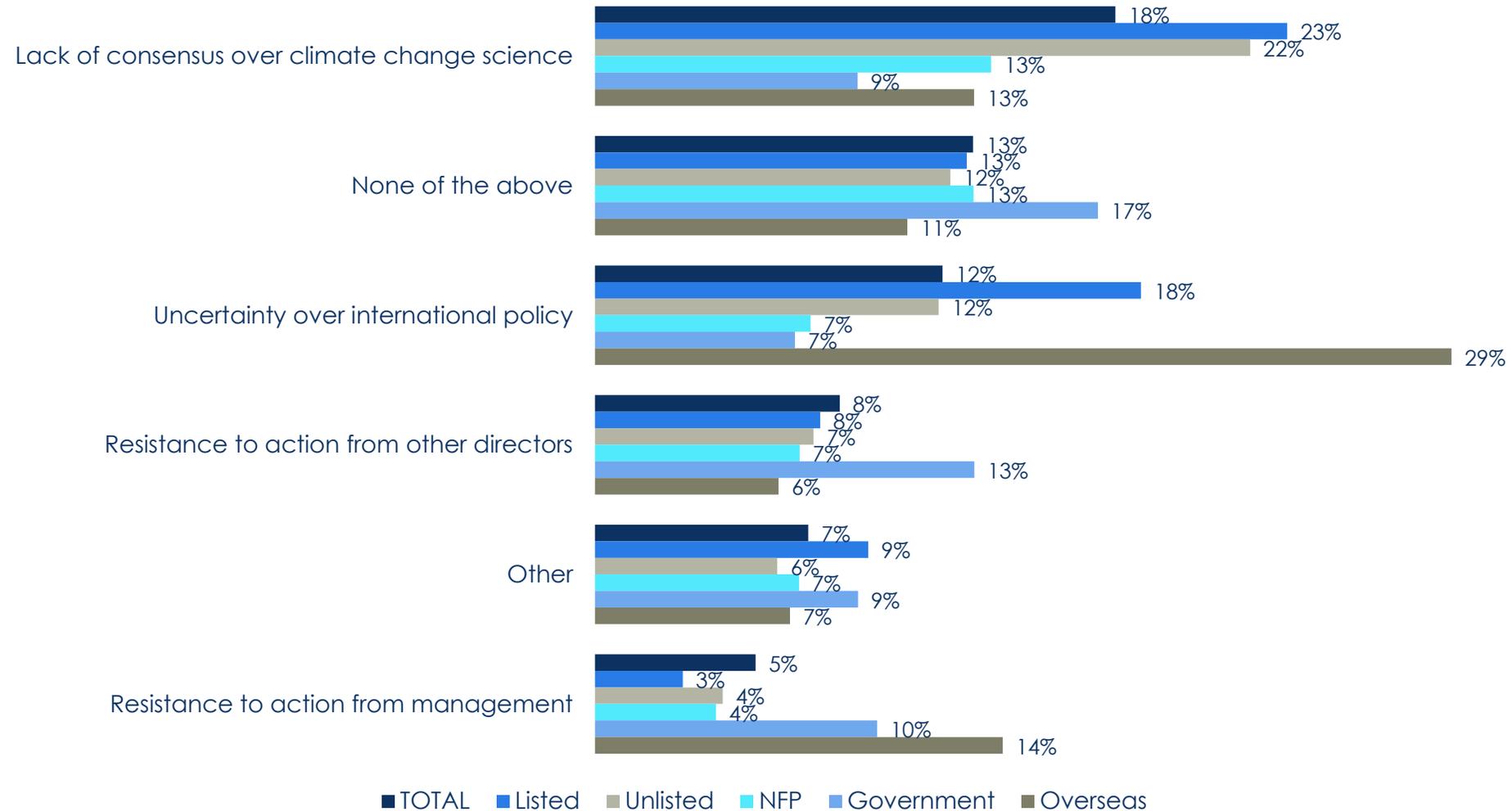
Q20. To what extent do you feel the following issues are barriers to the board successfully governing climate change at your organisation? [select up to 3]. (n=1,789)

Barriers to Climate Change Governance (By Sector) – 1/2



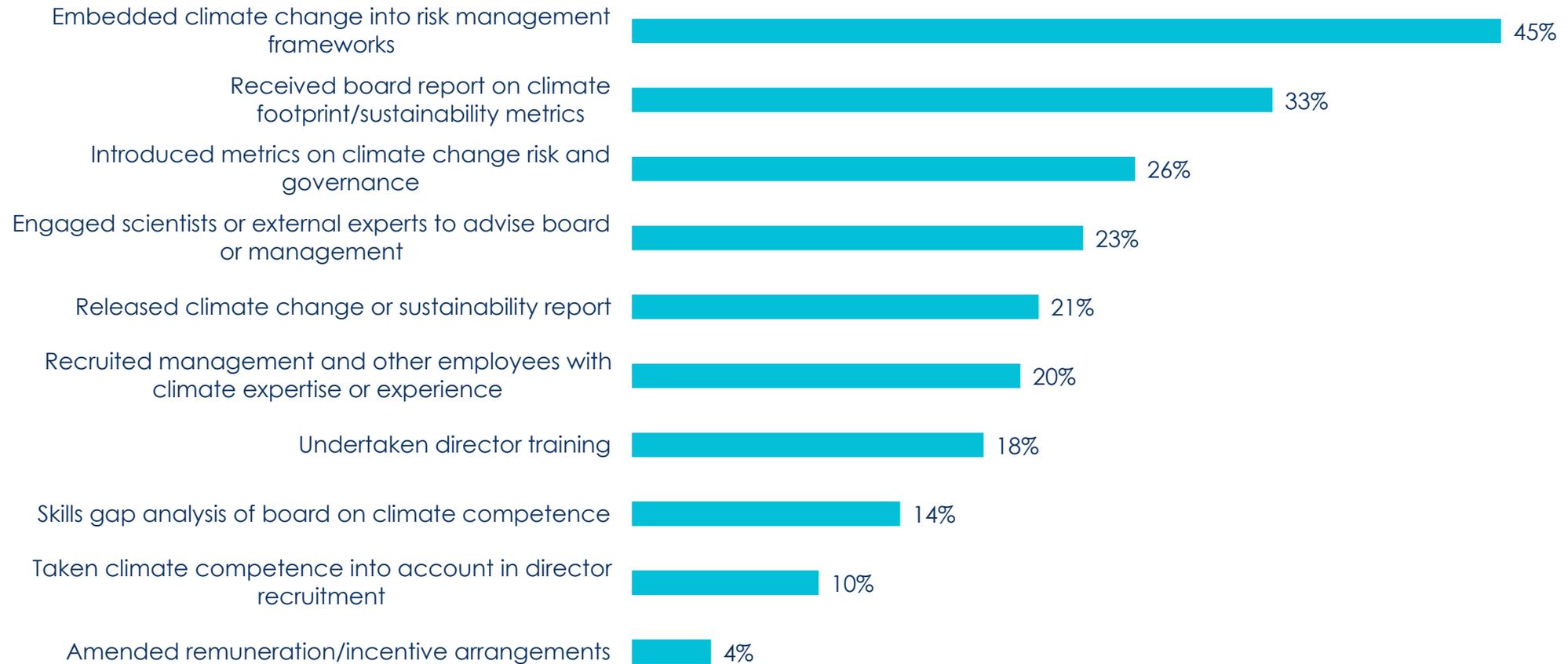
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Barriers to Climate Change Governance (By Sector) – 1/2



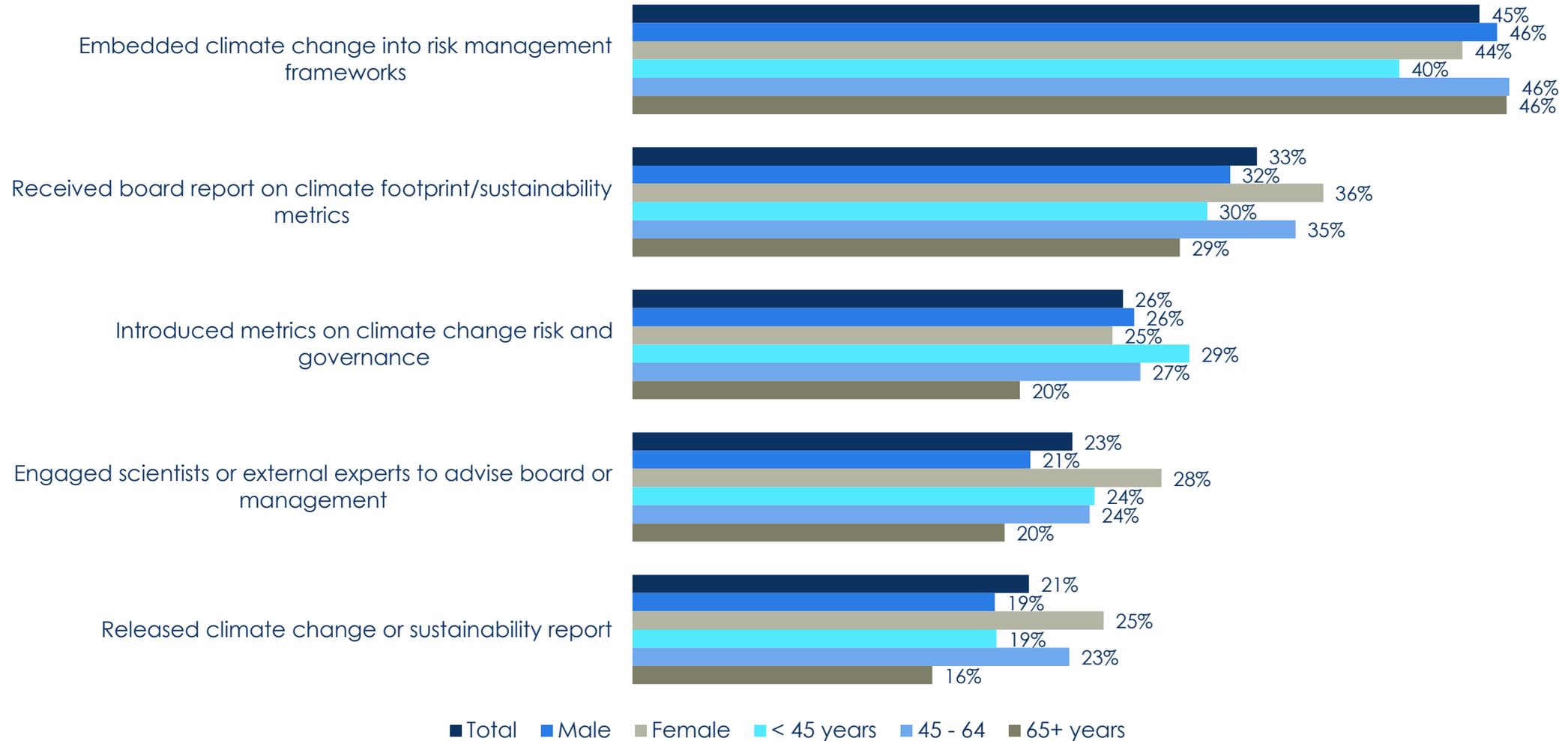
Q20. To what extent do you feel the following issues are barriers to the board successfully governing climate change at your organisation? [select up to 3]. (n=1,789)

Board Climate Change Action



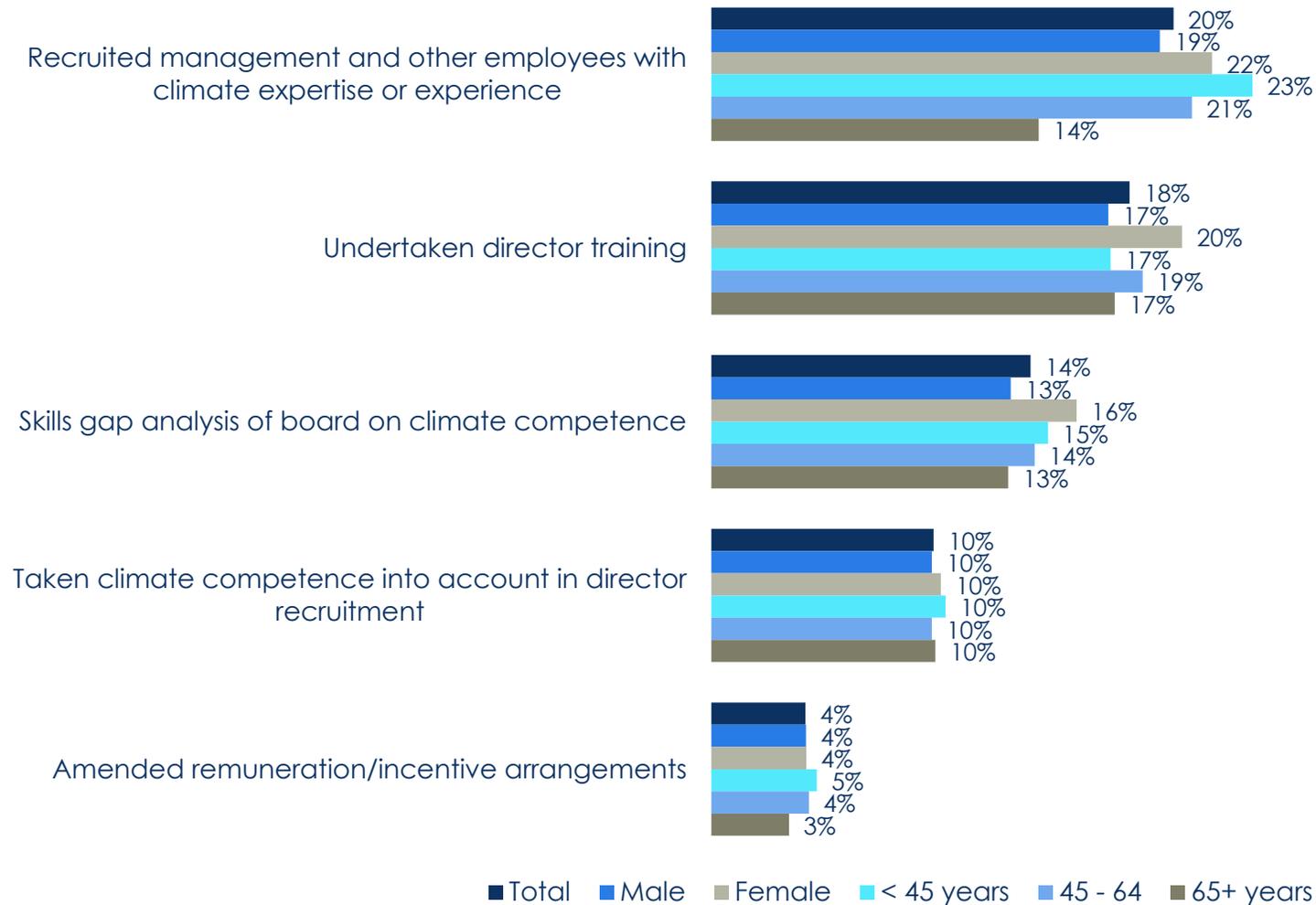
Q15. What steps has your board taken to respond to climate governance, risk and opportunity? [select all applicable] (n=1,610)

Board Climate Change Action (By Age/Gender) – 1/2



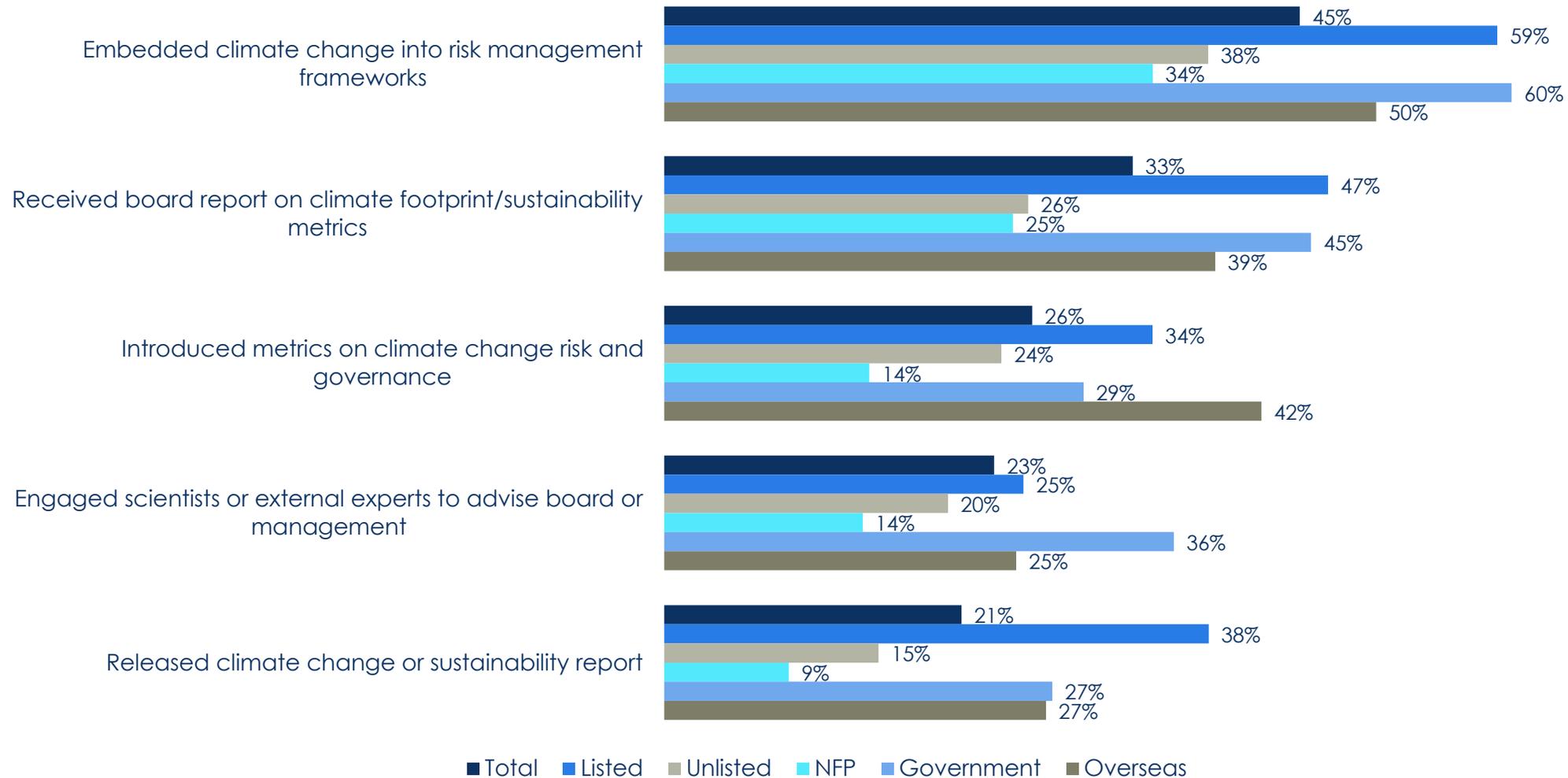
Q6. How concerned is your board about climate change risk to your organisation? (n=2,011)

Board Climate Change Action (By Age/Gender) – 1/2



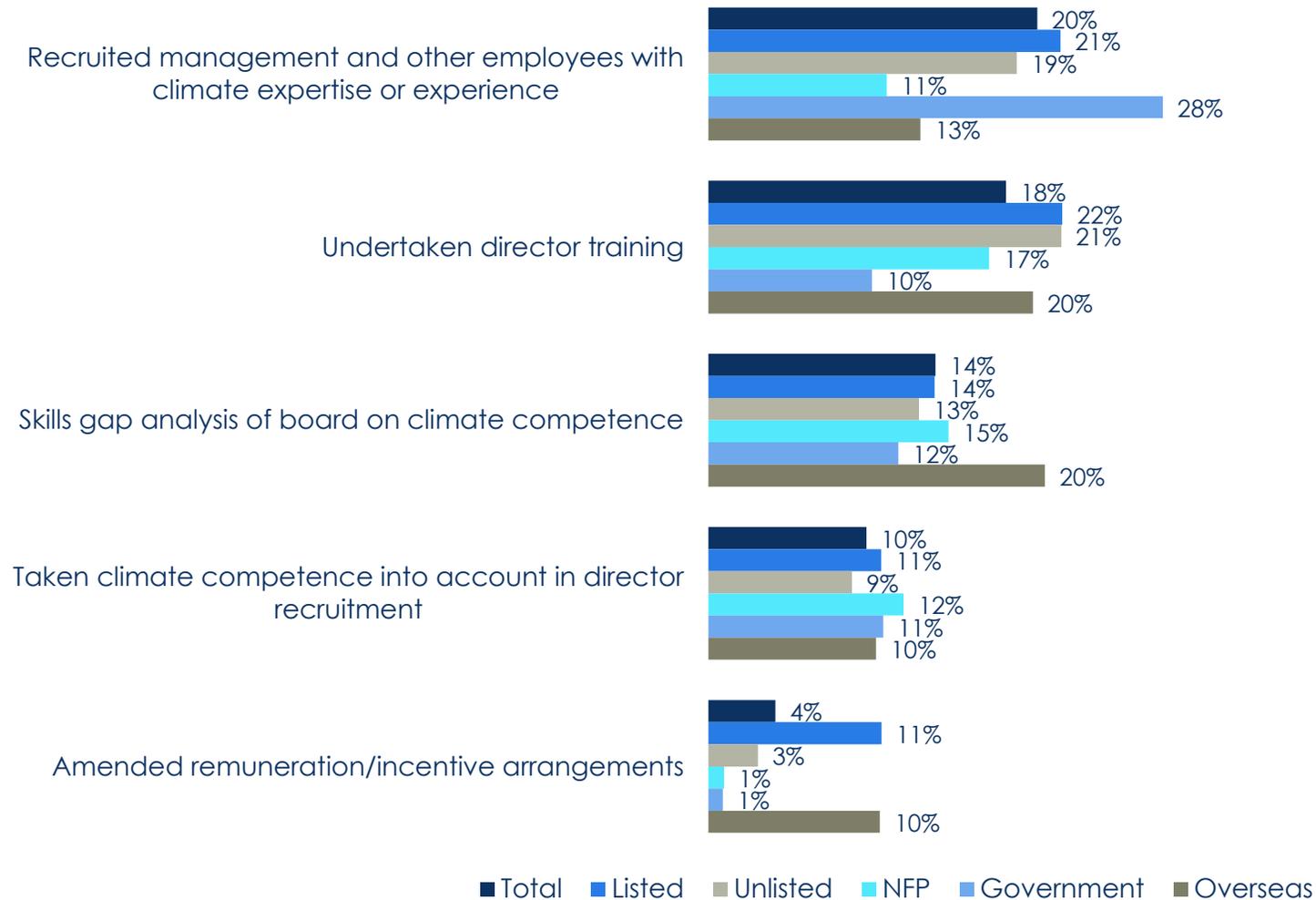
Q6. How concerned is your board about climate change risk to your organisation? (n=2,011)

Board Climate Change Action (By Sector) – 1/2



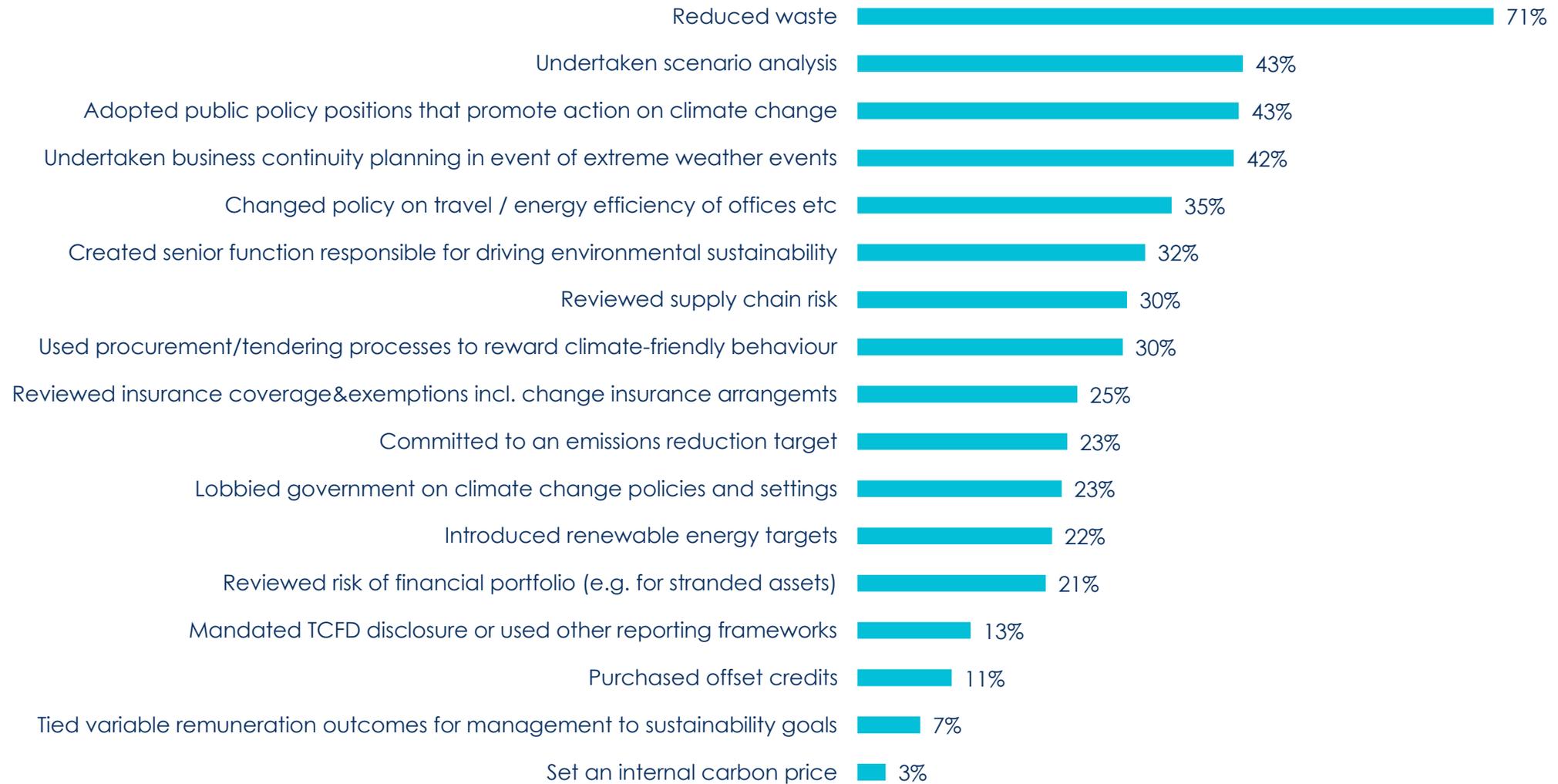
Q6. How concerned is your board about climate change risk to your organisation? (n=2,011)

Board Climate Change Action (By Sector) – 2/2



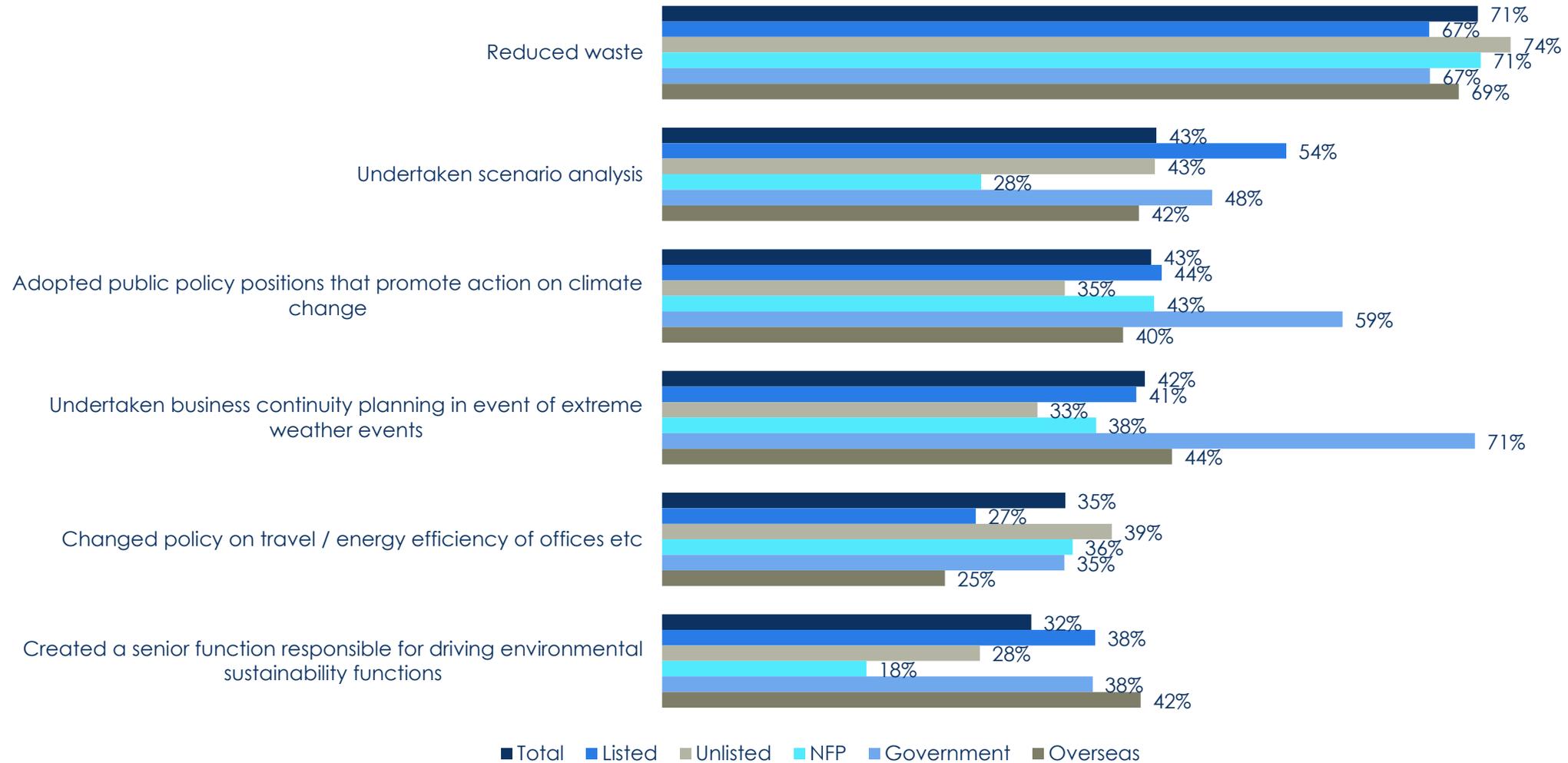
Q6. How concerned is your board about climate change risk to your organisation? (n=2,011)

Organisational Climate Change Action



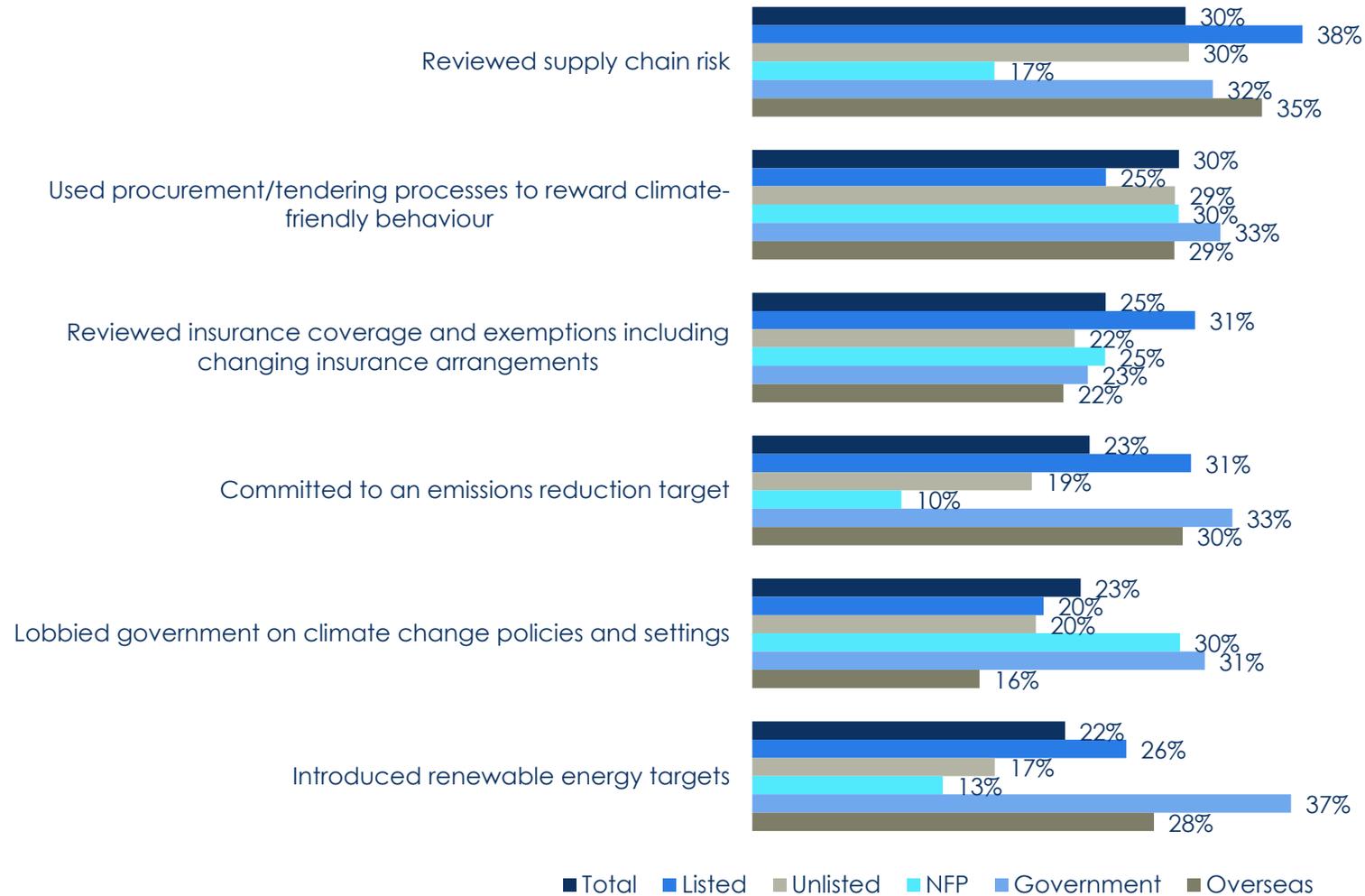
Q16. What steps has your organisation taken to respond to climate change risk and opportunity? [select all applicable] (n=1,550)

Organisational Climate Change Action (By Sector) – 1/3



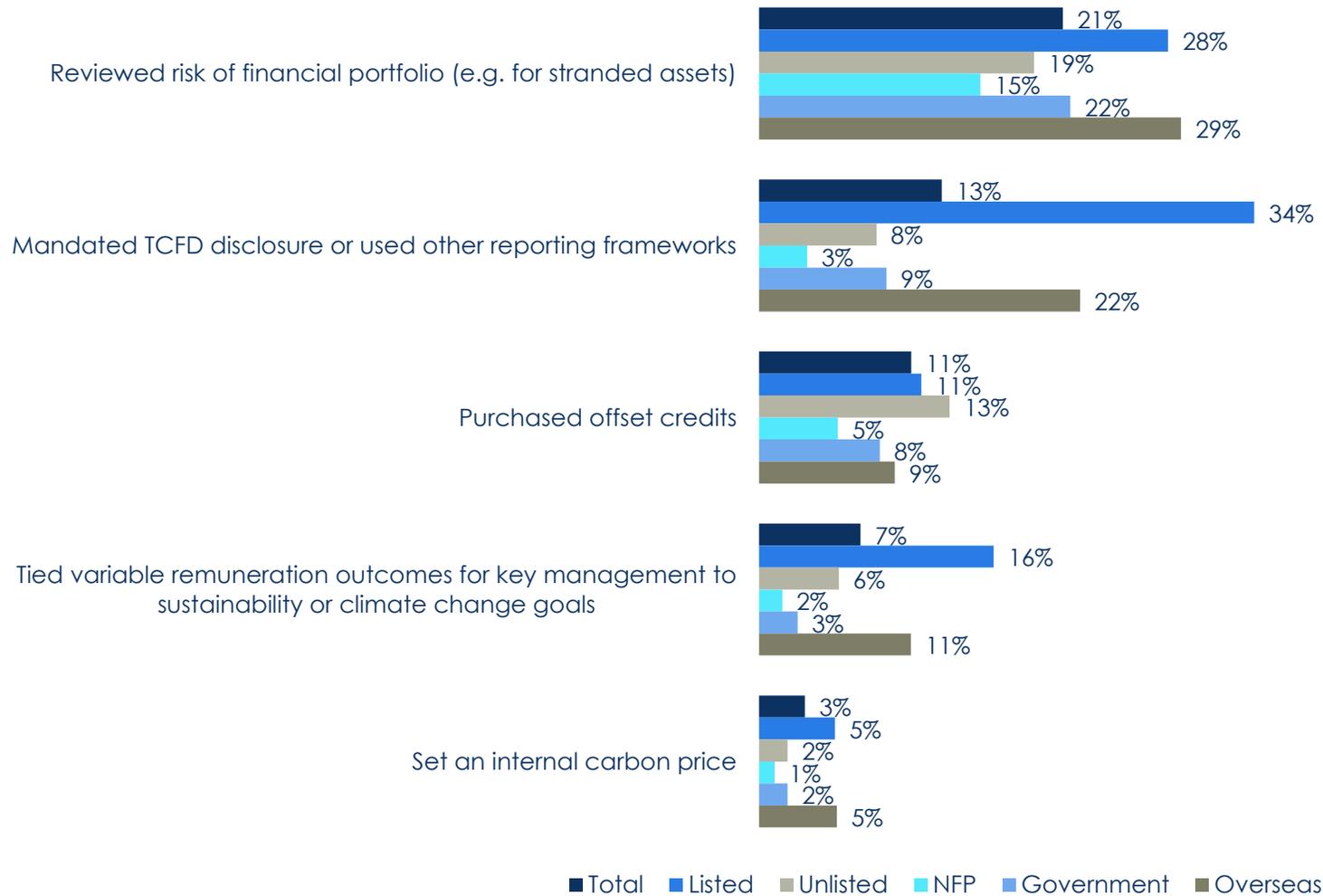
Q16. What steps has your organisation taken to respond to climate change risk and opportunity? [select all applicable] (n=1,550)

Organisational Climate Change Action (By Sector) – 2/3



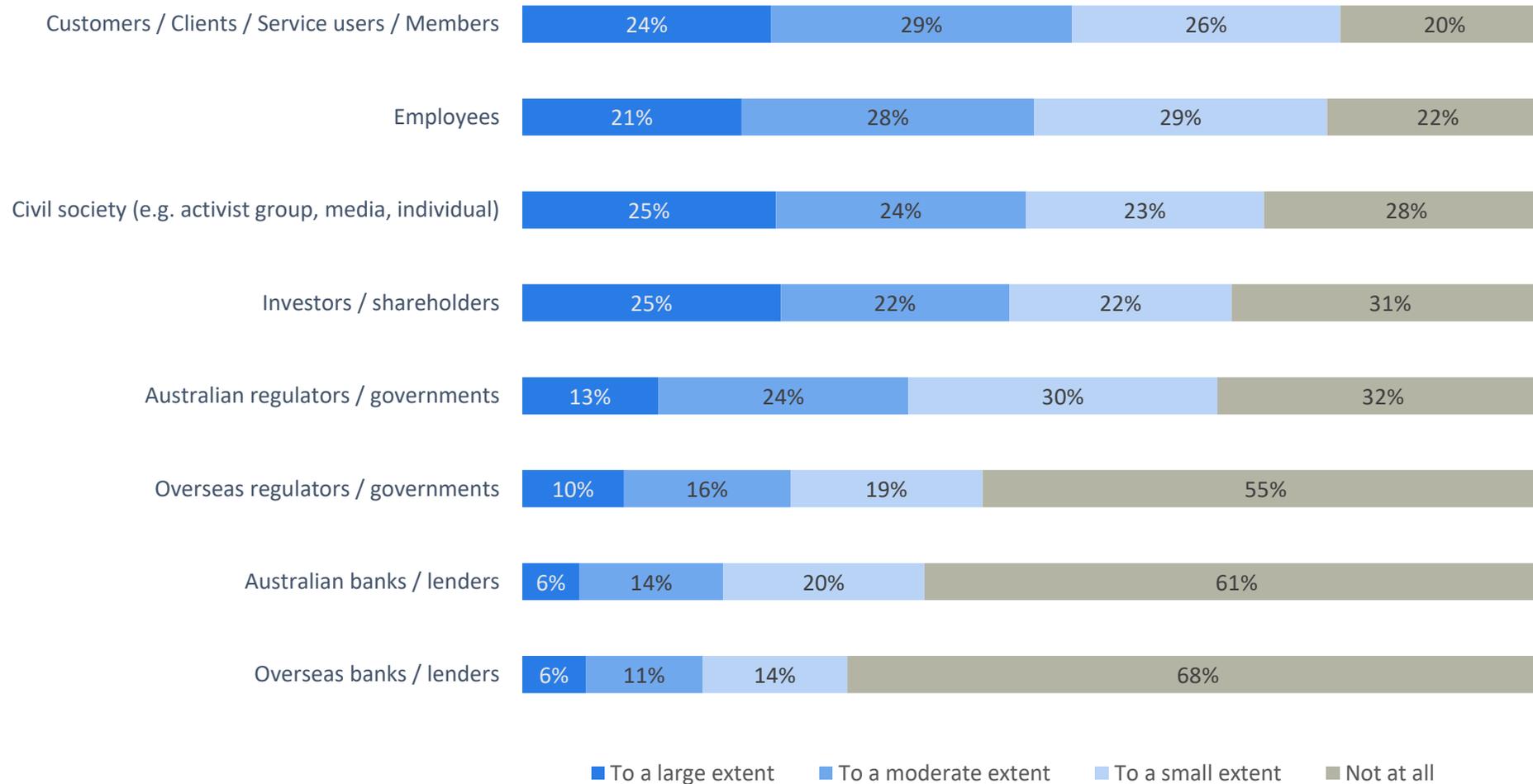
Q16. What steps has your organisation taken to respond to climate change risk and opportunity? [select all applicable] (n=1,550)

Organisational Climate Change Action (By Sector) – 3/3



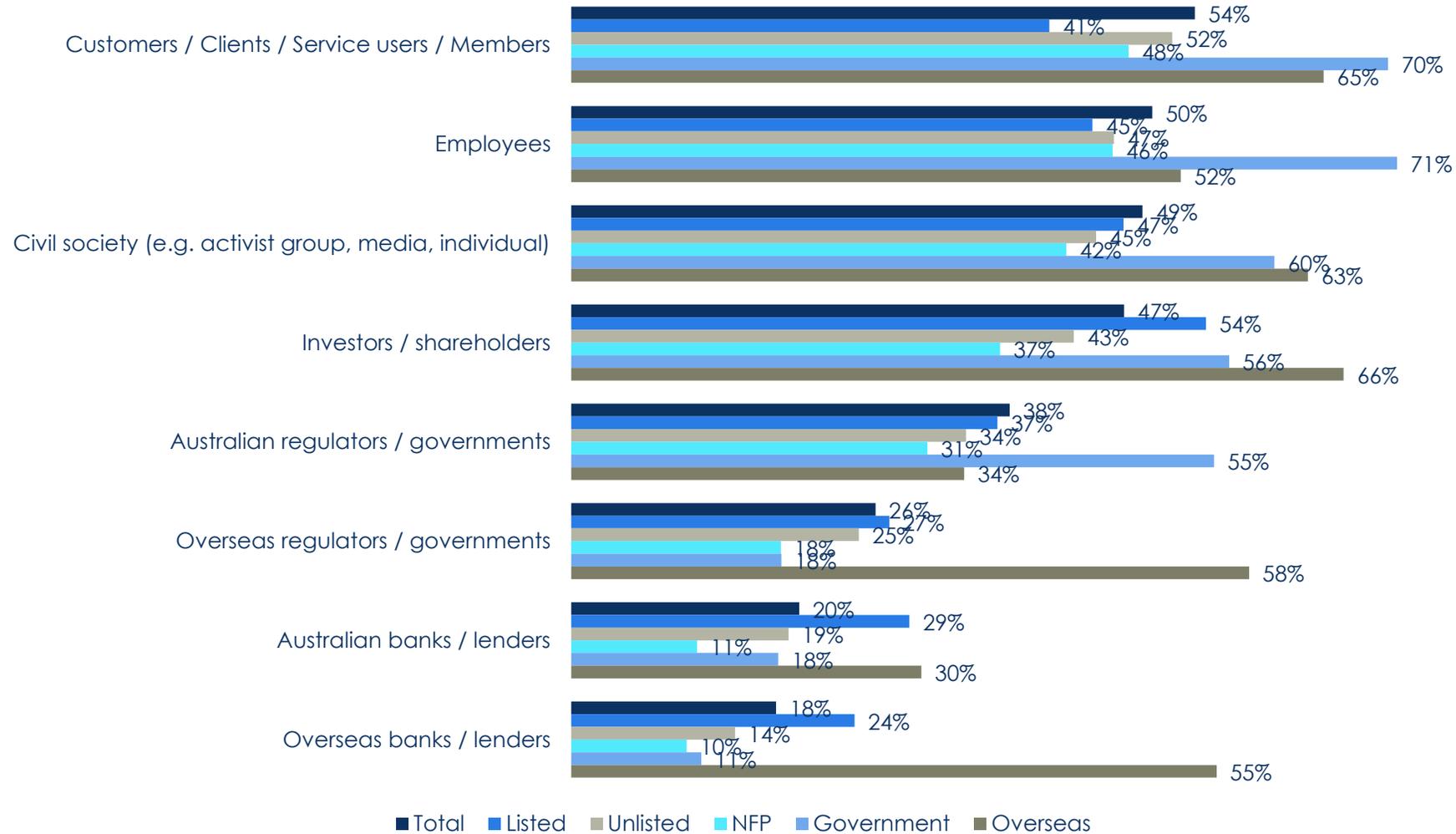
Q16. What steps has your organisation taken to respond to climate change risk and opportunity? [select all applicable] (n=1,550)

Pressure from Stakeholders



Q19. To what extent does your organisation feel pressure to act on climate change from the following stakeholders? (n=1,637)

Pressure from Stakeholders (By Sector)



Q19. To what extent does your organisation feel pressure to act on climate change from the following stakeholders? (n=1,637)